

Executive Management of Nippon Steel & Sumitomo Metal Corporation on October 1, 2012

Representative Director, Chairman and CEO	Shoji MUNEOKA	
Representative Director, President and COO	Hiroshi TOMONO	
Representative Director and Executive Vice President	Fumio HOMBE	Corporate Planning; Group Companies Planning; Accounting & Finance; Raw Materials
Representative Director and Executive Vice President	Syuichiro KOZUKA	Project Leader, Wuhan Tin Mill Project Overseas Business Development; Overseas Offices Cooperating with Executive Vice President S. Higuchi on Pipe & Tube Cooperating with Executive Vice President M. Iwaki on Usiminas Project
Representative Director and Executive Vice President	Kosei SHINDO	General Administration; Legal; Internal Control & Audit; Business Process Innovation; Human Resources; Environment Cooperating with Executive Vice President M. Iwaki on Safety
Representative Director and Executive Vice President	Masakazu IWAKI	Project Leader, Usiminas Project Intellectual Property; Safety; Technical Administration & Planning; Quality Management; Plant Engineering and Facility Management; Ironmaking Technology; Steelmaking Technology; Slag & Cement Cooperating with Executive Vice President K. Shindo on Environment
Representative Director and Executive Vice President	Norio KATSUYAMA	Head of Bureau, Technical Research & Development Bureau
Representative Director and Executive Vice President	Shinya HIGUCHI	Marketing Administration & Planning; Global Marketing Administration & Planning; Transportation & Logistics; Project Development; Machinery & Materials Procurement; Steel Products Units; Shanghai-Baoshan Cold-rolled & Coated Sheet Products Project; India Continuous Annealing & Processing Line Project; Domestic Office and Branches Cooperating with Executive Vice President S. Kozuka on Overseas Offices
Managing Director, Member of the Board	Kiyotaka NOGI	Head of Unit, Railway, Automotive & Machinery Parts Unit
Managing Director, Member of the Board	Katsuhiko OTA	Project Leader, Shanghai-Baoshan Cold-rolled & Coated Sheet Products Project Corporate Planning; Overseas Business Development; Group Companies Planning; Accounting & Finance; Overseas Offices Rendering Assistance to Executive Vice President M. Iwaki on Usiminas Project Cooperating with Head of Division, General Administration Division on Public Relations

Managing Director,
Member of the Board

Takayoshi MEIGA

Intellectual Property; Safety; Quality Management; Slag & Cement
Rendering Assistance to Executive Vice President S. Higuchi on Steel
Products Units

Managing Director,
Member of the Board

Kinya YANAGAWA

Technical Administration & Planning; Plant Engineering and Facility
Management; Ironmaking Technology; Steelmaking Technology
Rendering Assistance to Executive Vice President S. Higuchi on Steel
Products Units

Managing Director,
Member of the Board

Soichiro SAKUMA

General Administration; Legal; Internal Control & Audit

Managing Director,
Member of the Board

Yasumitsu SAEKI

Head of Unit, Flat Products Unit; Head of Unit, Bar & Wire Rod
Unit; Project Leader, India Continuous Annealing & Processing Line
Project
Marketing Administration & Planning; Global Marketing
Administration & Planning; Transportation & Logistics

Director, Member of the
Board and Senior Advisor

Akio MIMURA

Senior Audit & Supervisory
Board Member

Toshihide TANABE

Audit & Supervisory Board
Member

Hiroto SUETSUGU

Audit & Supervisory Board
Member

Hirohiko MINATO

Audit & Supervisory Board
Member

Shigeo KIFUJI

Audit & Supervisory Board
Member

Takao KUSAKARI

Audit & Supervisory Board
Member

Toshiro MUTOH

Audit & Supervisory Board
Member

Hirotake ABE

Managing Executive Officer

Hikomichi AOKI

Environment
Cooperating with Managing Director K. Yanagawa on Energy and
Recycling
Cooperating with Managing Director T. Meiga on Slag
Rendering Assistance to Executive Vice President K. Shindo on
Matters relating to External Affairs

Managing Executive Officer

Kenji HIWATARI

Head of Unit, Plate Unit; Head of Unit, Construction Products Unit
Project Development; Titanium & Specialty Stainless Steel

Managing Executive Officer

Shinya OKUDA

Head of Office, Osaka Office

Managing Executive Officer

Akihiro MIYASAKA

Head of Works, Nagoya Works

Managing Executive Officer	Takahisa MIYAKE	Head of Works, Wakayama Works
Managing Executive Officer	Atsuhiko YOSHIE	Head of Laboratories, Steel Research Laboratories, Technical Research & Development Bureau
Managing Executive Officer	Masato YAMADA	Deputy Project Leader, Shanghai-Baoshan Cold-rolled & Coated Sheet Products Project; Deputy Project Leader, India Continuous Annealing and Processing Line Project Cooperating with Head of Unit, Flat Products Unit on Flat Products Technology
Managing Executive Officer	Shinji MORINOBU	Cooperating with Head of Unit, Railway, Automotive & Machinery Parts Unit on Railway, Automotive & Machinery Parts Marketing
Managing Executive Officer	Hidemasa NAKAJIMA	Head of Works, Kokura Works, Bar & Wire Rod Unit
Managing Executive Officer	Katsuyoshi IWATA	Head of Works, Kashima Works
Executive Officer	Masayuki SHIBATA	Rendering Assistance to Head of Unit, Bar & Wire Rod Unit on Bar & Wire Rod Technology
Executive Officer	Shinji FUJINO	Head of Works, Kimitsu Works
Executive Officer	Eiji HASHIMOTO	Rendering Assistance to Managing Director K. Ota on Overseas Business Development
Executive Officer	Yoshitsugu SAKAMOTO	Head of Division, Technical Administration & Planning Division Rendering Assistance to Executive Vice President K. Shindo on Business Process Innovation
Executive Officer	Tatsuro SHIRASU	Head of Office, Beijing Office
Executive Officer	Shinji SHIBAO	Head of Works, Hirohata Works
Executive Officer	Shinji TANIMOTO	Head of Works, Yawata Works
Executive Officer	Kenji TAKAHASHI	Vice Head of Laboratories, Steel Research Laboratories, Technical Research & Development Bureau
Executive Officer	Ritsuya IWAI	Head of Works, Amagasaki Works, Pipe & Tube Unit
Executive Officer	Shinichi FUJIWARA	Raw Materials; Machinery & Materials Procurement
Executive Officer	Machi NAKATA	Head of Works, Osaka Steel Works, Railway, Automotive & Machinery Parts Unit
Executive Officer	Hiroki KAWABATA	Head of Unit, Pipe & Tube Unit
Executive Officer	Tsuneo MIYAMOTO	Head of Division, Marketing Administration & Planning Division Rendering Assistance to Managing Director Y. Saeki on Global Marketing Administration & Planning and Transportation & Logistics
Executive Officer	Toshiharu SAKAE	Head of Division, Raw Materials Division-II
Executive Officer	Toshiyuki KISHIBE	Vice Head of Unit, Flat Products Unit

Executive Officer	Koji TANABE	Head of Works, Muroran Works, Bar & Wire Rod Unit
Executive Officer	Yutaka TAKEUCHI	Head of Division, Group Companies Planning Division
Executive Officer	Toru KANEKO	Rendering Assistance to Head of Unit, Flat Products Units on Overseas Projects concerning Flat Products
Executive Officer	Akihiko INOUE	Head of Division, Flat Products Technology Division, Flat Products Unit; Deputy Project Leader, Wuhan Tin Mill Project
Executive Officer	Yasuto AGOU	Head of Works, Oita Works
Executive Officer	Hirotsune SATOH	Head of Division, Human Resources Division
Executive Officer	Katsuhiko MIYAMOTO	Head of Division, Accounting & Finance Division
Executive Officer	Masato MATSUNO	Head of Division, General Administration Division Rendering Assistance to Managing Director S. Sakuma on Legal and Internal Control & Audit Rendering Assistance to Executive Vice President K. Shindo on Business Process Innovation
Executive Officer	Shin NISHIURA	Head of Division, Corporate Planning Division
Executive Officer	Hiroyuki UCHIDA	Deputy Project Leader, Usiminas Project · Rendering Assistance to Managing Director K. Yanagawa on Technical Assistance in Overseas Projects
Executive Officer	Yoichi FURUTA	Head of Division, Overseas Business Development Division
Executive Officer	Hiroyuki NITTA	Head of Division, Business Process Innovation Division
Executive Officer	Kazuyuki ORITA	Head of Center, Plant Engineering and Facility Management Center
Executive Officer	Tomoaki NAKAGAWA	Vice Head of Office, Osaka Office