Sumitomo Metals FY 2011 Performance (ended March 31, 2012)

April 27, 2012



Forward-looking Statement

This presentation contains certain forward-looking statements. The Company has tried, whenever possible, to identify these forward-looking statements using words such as "anticipated", "believes", "estimates", "forecasts", "expects", "plans", "intends", "targets" and similar expressions. Similarly, statements herein that describe the Company's business strategy, outlook, objectives, plans, intentions or goals are also forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which could cause the Company's actual results, performance or achievements to differ from those expressed in, or implied by, such statements. These risks and uncertainties may include, but are not limited to: the Company's ability to successfully implement its strategies to restructure the steel business and reinforce its financial structure; the effects of and changes in Japanese and worldwide general economic conditions and in the steel industry in particular, including the severity of any economic slowdown, technological and other changes affecting the manufacture of and demand for the Sumitomo Metals Group's products, changes in Japan's and other countries' laws and regulations, including with regard to taxation, and other risks and uncertainties set forth in subsequent press releases and in the Sumitomo Metals Group's public filings. These statements reflect the Company's current beliefs and are based upon information currently available to it. Be advised that developments subsequent to this presentation are likely to cause these statements to become outdated with the passage of time. The Company disclaims any intent or obligation to update these forward-looking statements.

This presentation includes "forward-looking statements" that reflect the plans and expectations of Nippon Steel Corporation and Sumitomo Metal Industries, Ltd. in relation to, and the benefits resulting from, their possible business combination (or integration).

To the extent that statements in this presentation do not relate to historical or current facts, they constitute forward-looking statements. These forward-looking statements are based on the current assumptions and beliefs of the two companies in light of the information currently available to them, and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause the actual results, performance, achievements or financial position of one or both of the two companies (or the post-transaction group) to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. The two companies undertake no obligation to publicly update any forward-looking statements after the date of this document. Investors are advised to consult any further disclosures by the two companies (or the post-transaction group) in their subsequent domestic filings in Japan and filings with the U.S. Securities and Exchange Commission.

The risks, uncertainties and other factors referred to above include, but are not limited to:

(1) economic and business conditions in and outside Japan;

(2) changes in steel supply, raw material costs and exchange rates;

(3) changes in interest rates on loans, bonds and other indebtedness of the two companies, as well as changes in financial markets;

(4) changes in the value of assets (including pension assets), such as marketable securities;

(5) changes in laws and regulations (including environmental regulations) relating to the two companies' business activities;

(6)rise in tariffs, imposition of import controls and other developments in the two companies' main overseas markets;

(7) interruptions in or restrictions on business activities due to natural disasters, accidents and other causes;

(8) the two companies' being unable to reach a mutually satisfactory agreement on the detailed terms of the possible business combination (or integration) or otherwise unable to complete it; and

(9)difficulties in realizing the synergies and benefits of the post-transaction group.

All output figures in this presentation are metric tons.

All output figures of "crude steel", "steel sales volume" and "average price of steel product" are including Sumitomo Metals (Kokura), Sumitomo Metals (Naoetsu) and Sumikin Iron & Steel Corporation.

Sumitomo Metals (Kokura) and Sumitomo Metals (Naoetsu) were merged into Sumitomo Metals on January 1, 2012. Therefore, regarding all output figures prior to the merger in this presentation, Sumitomo Metals (Kokura) comes under the Bar and Wire Rod Internal Company, and Sumitomo Metals (Naoetsu) and others come under Stainless Steel & Titanium Division and others.

EBITDA= Operating income + Depreciation of property, plant and equipment



FY11 Consolidated Results Highlights

| JPY billion | FY11 <yoy> ● Op. income increased YoY by 20.5 JPY billion.</yoy> |
|------------------|--|
| Sales | 1,473.3 <70.9> →Positive factors: Cost reduction including "Recovery Plan" from the quake and resilient demand |
| Operating income | 76.8 <20.5> for high-end products. |
| Ordinary income | 60.8 <26.7> →Negative factors: The aftermath of the quake, floods in Thailand, yen appreciation and the sluggish |
| Net loss | (53.7) <-46.6> commodity steel market |
| EBITDA | 199.7 < 17.1> • Net income decreased YoY by 46.6 JPY billion due to valuation loss on investments securities and SUMCO's depressed earnings. |

Sales volume and **EBITDA and <u>EBITDA margin</u>** seamless pipe sales volume million tons 3.14 <u>3.04</u> <u>2.91</u> <u>2.90</u> <u>2.87</u> <u>2.88</u> 2.99 <u>14% 15% 14%</u> **15%** 13% 13% 13% 10% 0.23 0.25 0.26 0.26 0.26 48.0 51.6 54.4 49.8 45.6 0.23 0.23 0.23 44.2 51.6 36.8 JPY billion FY10/Q1 FY 10/Q1 Q2 Q3 Q4 11/Q1 Q22 Q3 Q2 Q3 11/Q1 Q22 Q4 Q4 Q3 Q4 SUMITOMO METALS

FY12 Forecast

Business Climate

- Global demand for steel products recovers gradually.
- Demand for our distinctive products from energy sector is brisk.
- Demand/supply for commodity steel products is still uncertain due to the impact from the slowdown of Chinese economy.
- Raw material costs remains high.



Carry out cost reduction including "Recovery Plan" from the quake

Aim to raise product prices

- Impossible to forecast for FY12 because we are currently negotiating with our customers on steel product prices.

- We intend to disclose our forecast for FY12 as soon as possible.







Overview of Consolidated Results for FY11

| 1DV billion | | | | | | | ر ال ال ال | | Cha | nge |
|--|--------|--------|--------|--------|------------|--------|---------------|---------|--------|-------|
| JPY billion | FY10 | Q1 | Q2 | Q3 | (*Feb. 2) | Q4 | (*Feb. 2) | FY11 | YoY | QoQ |
| Sales | 1,402 | 306.8 | 385.3 | 383.6 | [406] | 397.4 | [1,480] | 1,473.3 | 70.9 | 13.8 |
| Op. income(loss) | 56.3 | 16.8 | 24.4 | 16.4 | [13.5] | 19.0 | [70] | 76.8 | 20.5 | 2.6 |
| Ordinary income(loss) | 34.0 | 19.0 | 22.3 | 15.1 | [(1)] | 4.2 | [55] | 60.8 | 26.7 | -10.9 |
| Extraordinary income (loss) | (62.0) | (14.3) | (79.7) | (8.8) | [(11)] | (9.1) | [(114)] | (112.0) | -50.0 | -0.2 |
| Income taxes and minority interest | 20.8 | (1.4) | 21.8 | (11.5) | [(6)] | (11.2) | [4] | (2.5) | -23.3 | 0.3 |
| Net income | (7.1) | 3.2 | (35.6) | (5.2) | [(18)] | (16.1) | [(55)] | (53.7) | -46.6 | -10.8 |
| EPS (JPY) | -1.54 | 0.70 | -7.69 | -1.14 | [-3.88] | -3.48 | [-11.87] | -11.61 | -10.07 | -2.34 |
| EBITDA | 182.5 | 45.6 | 54.4 | 48.0 | [47] | 51.6 | [195] | 199.7 | 17.1 | 3.6 |
| FOREX rate (JPY/USD) | 86 | 82 | 78 | 77 | [80] | 79 | [79] | 79 | -7 | 2 |

*Feb. 2: Forecast as of Feb. 2, 2012



Production & Prices

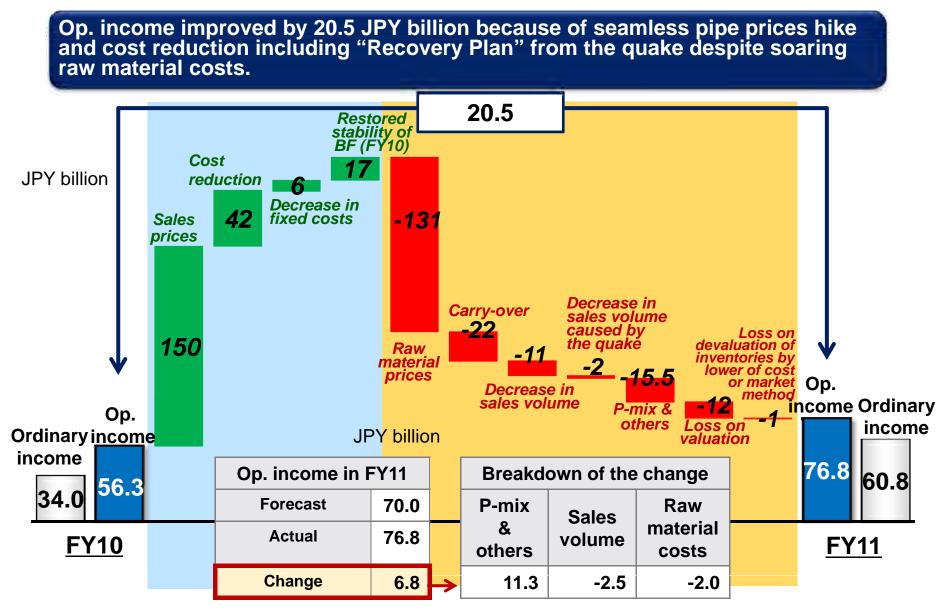
Resilient demand bolstered sales volume in FY11/H2 despite output decline due to the aftermath of the quake in FY11/H1.
 We almost passed on raw material costs to steel product prices.

| | | Q4 | FY10 | Q1 | Q2 | Q3 | Q4 | *Feb.2 | FY11 | ΥοΥ |
|------------------------|-------------------------------|-------|-------|-------|--------|-------|---------|---------|-------|-------|
| FOREX rat | te (JPY/USD) | 82 | 86 | 82 | 78 | 77 | 79 | [79] | 79 | -7 |
| | el production on tons) | 3.13 | 12.90 | 2.77 | 3.34 | 3.25 | 3.36 | [12.74] | 12.72 | -0.18 |
| (million Seamless p | les volume on tons) | 2.87 | 11.72 | 2.24 | 2.88 | 2.99 | 3.14 | [11.38] | 11.24 | -0.48 |
| | s pipe sales million tons) | 0.26 | 0.96 | 0.23 | 0.25 | 0.26 | 0.26 | [1.01] | 0.99 | 0.03 |
| Ave. price | Domestic | 104.7 | 101.5 | 113.2 | 113.6 | 108.2 | 105.2 | [110] | 109.6 | 8.1 |
| of steel product | Export | 90.6 | 86.3 | 96.6 | 99.5 | 96.4 | 93.6 | [96] | 96.4 | 10.1 |
| (000JPY/ton) | Average | 97.9 | 94.2 | 104.5 | 107.3 | 103.1 | 99.8 | [103] | 103.5 | 9.3 |
| Palanaa | Receipts | | 5.2 | | 2.9 | | 3.5 | [6.4] | 6.4 | 1.2 |
| Balance (USD | Payments | | -5.2 | | -3.2 | | -3.8 | [-7.0] | -7.0 | -1.8 |
| billion)) | Total | | 0 | H1 | : -0.3 | Н | 2: -0.3 | [-0.6] | -0.6 | - 0.6 |

*Feb. 2: Forecast as of Feb. 2, 2012

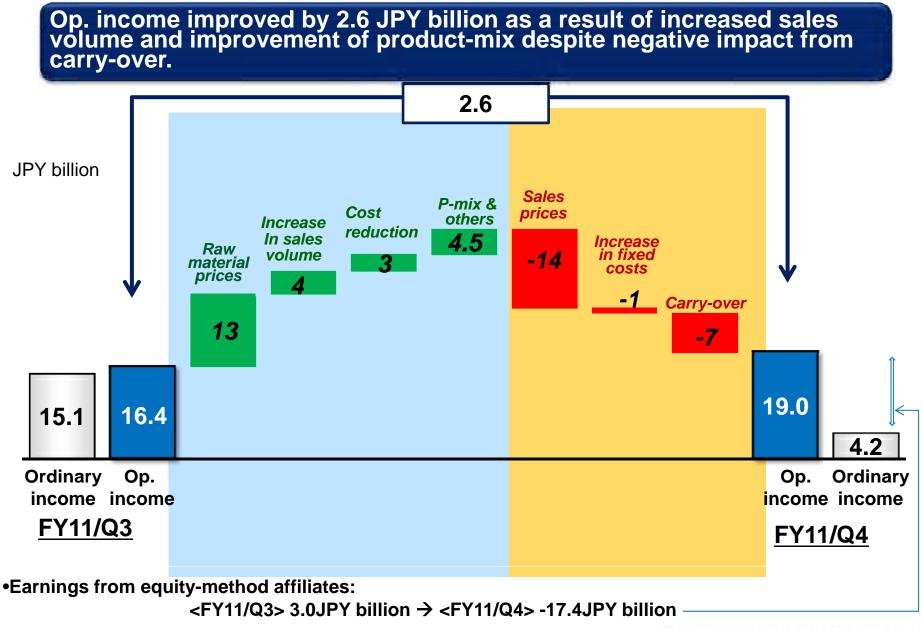


Change in Consolidated Operating Income (FY10 → FY11)



*Earnings from equity-method affiliates: <FY10> -3.4JPY billion → <FY11> -6.4JPY billion

Change in Consolidated Operating Income (FY11/Q3 →Q4)



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Extraordinary Loss and "Recovery Plan" from the Quake¹⁰

| JPY billion | FY10 | [*Feb. 2] | FY11 | ltem |
|---|------|------------|--------|---|
| Loss on disaster | (62) | [(15.3)] | (16.7) | The quake impact: (16.1), the impact from the floods in Thailand: (0.5) |
| Loss on sales of investment securities | - | [(1.9)] | (1.9) | Loss on sales of NAMISA related stocks |
| Loss on valuation of investment securities | - | [(88.6)] | (80.8) | Due to the decline in stock prices |
| Impairment loss of fixed assets | - | | (5.5) | Impairment loss of employee housing |
| Loss on business restructuring | - | - [(8)] | (3.3) | Loss on business restructuring of a group company |
| Loss on emission rights | - | | (3.6) | Due to the decline in market price of emission rights |
| Extraordinary loss | (62) | [(114)] | (112) | |

*Feb. 2: Forecast as of Feb. 2, 2012

Loss on disaster due to the quake impact + Effect on ordinary loss due to decreased sales volume by the quake + Investment in facility recovery = Loss caused by the quake: approx.100 JPY billion

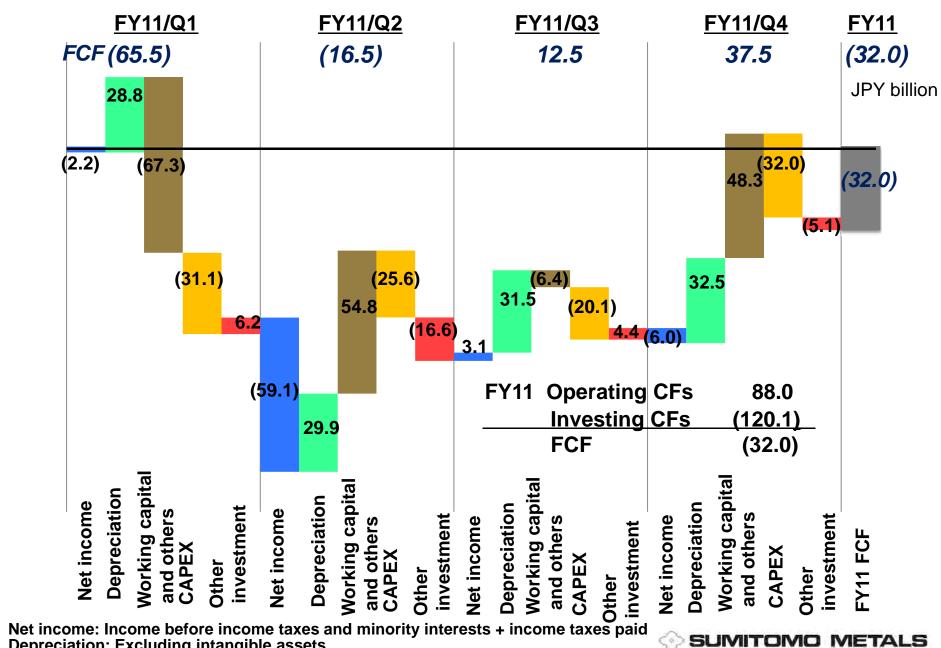
| JPY billion | Total Recovery Plan | [FY11 forecast] | FY11 actual | |
|--|-------------------------------|--------------------------------------|-----------------------|-----------------------------|
| Deferment, etc., of investment in plant and equipment Reduction of costs / expenses Decrease in FY10 year-end & FY11 interim dividends Fixed costs and others | 30 55 14 Exceeding 3 | [9] [24] [14] Exceeding [3] | 14 28 14 4 | FY12 forecast: Exceeding |
| Improvement in FCF before taxes | Approx. 100 | Exceeding A | ^{Approx.} 60 | 30 JPY billion |
| | | ୍ତ su | VIITON | IO METALS |

Consolidated Balance Sheets

| IDV hillion | | 1 | 1 | | 12 | 0/ | YoY | |
|-----------------------|------------|---------|---------|---------|---------|-------|--------|--|
| JPY billion | 3E | 6E | 9E | 12E | 3E | % | | |
| [Assets] | | | | _ | | | | |
| Current assets | 647.9 | 632.8 | 693.5 | 707.5 | 658.0 | 1.6 | 10.1 | |
| Fixed assets | 1,792.8 | 1,791.5 | 1,765.1 | 1,738.7 | 1,728.0 | -3.6 | -64.7 | |
| Total assets | 2,440.7 | 2,424.4 | 2,458.6 | 2,446.2 | 2,386.1 | -2.2 | -54.6 | |
| [Liabilities and Sha | areholders | Equity] | · | | | | | |
| Current liabilities | 800.6 | 793.1 | 830.4 | 783.0 | 691.0 | -13.7 | -109.5 | |
| Long-term liabilities | 822.0 | 813.6 | 826.1 | 899.3 | 933.6 | 13.6 | 111.5 | |
| Net assets | 818.0 | 817.6 | 802.1 | 763.8 | 761.4 | -6.9 | -56.5 | |
| Debt | 1,173.3 | 1,197.4 | 1,207.2 | 1,204.2 | 1,172.1 | -0.1 | -1.2 | |
| D/E ratio | 1.53 | 1.56 | 1.61 | 1.69 | 1.65 | | 0.12 | |

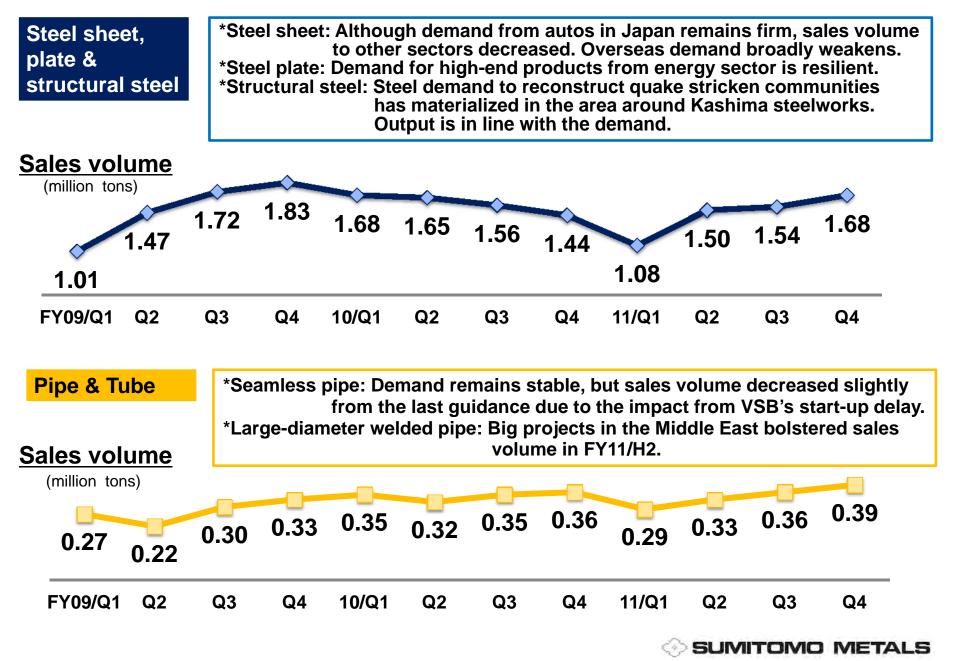


Consolidated Cash Flows

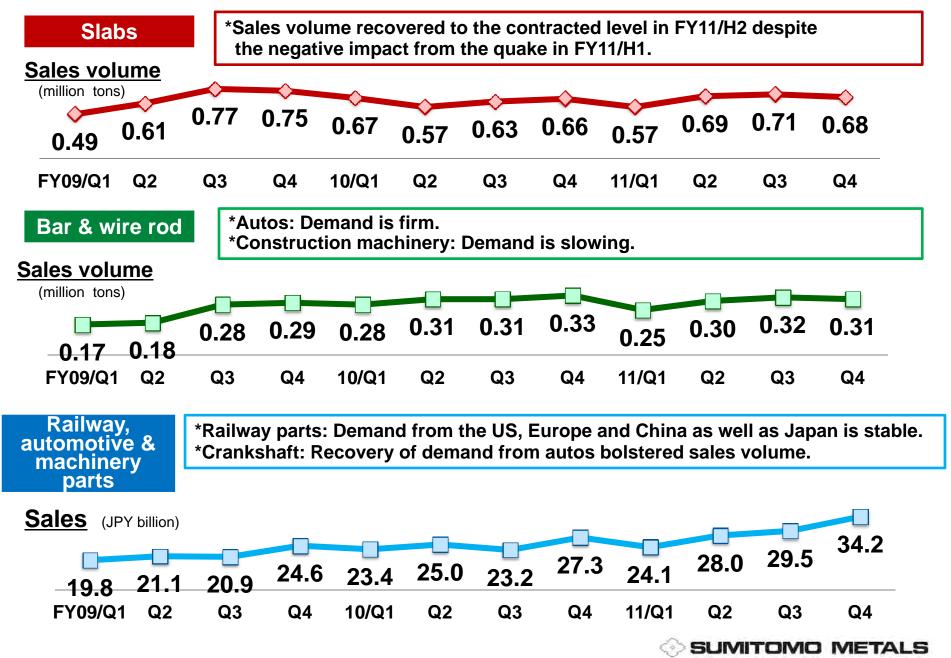


Depreciation: Excluding intangible assets

Trends in Demand/Supply by Steel Product



Trends in Demand/Supply by Steel Product



Outlook of Seamless Pipe Demand/Supply

OCTG / line pipe

- Long-term contract customers: Demand, mainly from projects in the Middle East, remains stable.
- → Spot market: Rig count is high.
 - Demand including high-end products is resilient.
- + Line pipe: Demand remains firm both for projects and distributors.

Specialty tube

- Boiler tubes for gas-fired combined cycle power generator: Demand is robust.
- USC boiler tubes for coal-fired power plants: Demand is picking up.

Autos & construction machinery

- + Autos: Demand is still firm despite the negative impact from the floods in Thailand.
- Construction machinery: Demand from China is in a downtrend.

| Rig count | 06 Avg. | 07 Avg. | 08 Avg. | 09 Avg. | 10 Avg. | 11 Avg. | The latest |
|---|------------|------------|------------|------------|------------|------------|--------------------------|
| The US | 1,649 | 1,768 | 1,879 | 1,089 | 1,546 | 1,875 | (Apr. 20, 2012) 1,972 |
| Deep well (>=15,000ft) | 225 | 222 | 283 | 249 | 249 | 395 | (March, 2012) 305 |
| International (except N. America, Russia and China) | 925 | 1,005 | 1,079 | 997 | 1,094 | 1,167 | (March, 2012) 1,192 |

Source: Baker Hughes, Smith international



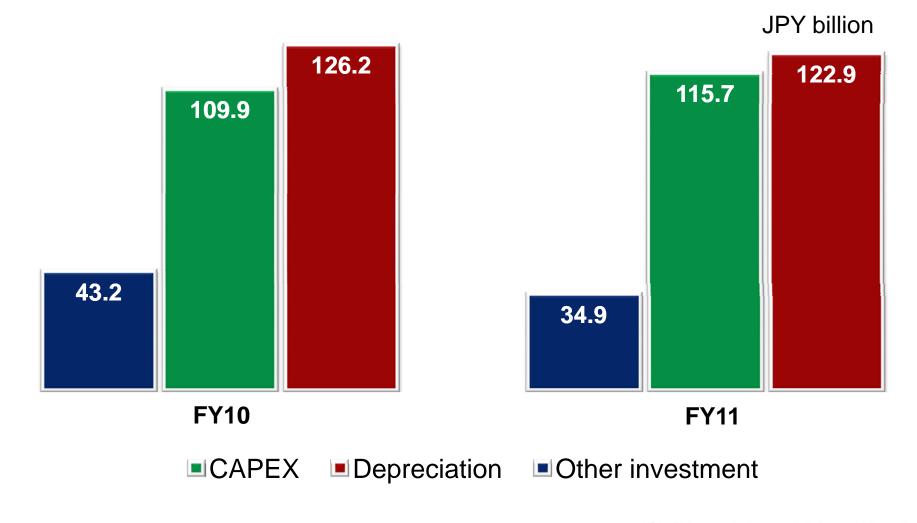
16 **Consolidated Sales & Op. Income by Internal Company**

| | | JPY billion | FY10 | | | | | [*Feb. 2 | 7 511 | ΥοΥ |
|-----|---|------------------------------|-----------|--------|-------|-------|-------|------------------|---------|-------|
| | | JF I DIMON | FIIU | Q1 | Q2 | Q3 | Q4 | | | |
| | Steel sheet, plate and structural steel | | 549.6 | 104.3 | 149.4 | 147.5 | 149.4 | [560] | 550.7 | 1.1 |
| | | Pipe & tube | 506.7 | 122.3 | 141.5 | 143.6 | 150.9 | [550] | 558.5 | 51.7 |
| | R | ailway & automotive | 99.1 | 24.1 | 28.0 | 29.5 | 34.2 | [115] | 116.0 | 16.9 |
| | | Bar and wire rod * | 144.7 | 32.3 | 41.0 | 41.4 | 37.8 | [155] | 152.7 | 8.0 |
| | Stainl | ess & titanium and others * | 51.4 | 14.0 | 13.8 | 12.4 | 14.8 | [55] | 55.2 | 3.8 |
| | Т | otal steel segment | 1,351.6 | 297.2 | 373.8 | 374.8 | 387.3 | [1,440] | 1,433.2 | 81.6 |
| | | Others | 50.8 | 9.6 | 11.4 | 8.8 | 10.1 | [40] | 40.1 | -10.7 |
| | | Total sales | 1,402.4 | 306.8 | 385.3 | 383.6 | 397.4 | [1,480] | 1,473.3 | 70.9 |
| Op. | Incom | e (loss) by Internal Com | pany (App | orox.) | | | | | | |
| Ste | el sheet | , plate and structural steel | 16 | 2 | 9 | 4 | (1) | [20] | 14 | -2 |
| Pi | pe & | Pipe & tube | 16 | 7 | 9 | 9 | 10.5 | [29] | 35 | 19 |
| t | ube | Slabs | (5.0) | 2 | (2.5) | (6.0) | (3.5) | [(12)] | (10) | -5 |
| | Bar and wire rod * Total steel segment | | 6 | 0 | 2 | 3 | 3 | [8] | 8 | 2 |
| | | | | | | | | | | ı |
| | | | 50.2 | 16.4 | 22.7 | 15.7 | 17.9 | [67] | 72.9 | 22.6 |
| | | Others | 6.2 | 0.4 | 1.6 | 0.6 | 1.1 | [3] | 3.9 | -2.1 |
| | Т | otal Op. income | 56.3 | 16.8 | 24.4 | 16.4 | 19.0 | [70] | 76.8 | 20.5 |

*Sumitomo Metals (Kokura) and Sumitomo Metals (Naoetsu) were merged into Sumitomo Metals on January 1, 2012. Regarding all output figures prior to the merger, Sumitomo Metals (Kokura) comes under the Bar and Wire Rod company, and Sumitomo Metals (Naoetsu) and others come under Stainless Steel & Titanium and others. *Feb. 2: Forecast as of Feb. 2, 2012

Forecast for Consolidated CAPEX, Depreciation and Other Investment *CAPEX: Construction

*CAPEX: Construction-base *Depreciation: Excluding intangible assets *Other investment: Cash paid-base



CAPEX Plan and Overseas Business Investment Update

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| Schedul | e for starting operation | | amount billion | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 |
|-------------------------|--|---------|--------------------------------|------------|---------|---------------|----------------------|------|-------|
| CAPE) | K | | | | | | | | |
| | Renewal of upstream processes (Wakayam -New No.2 BF + reinforcement of CC | na) | 115 | | | \rightarrow | 2 nd Half | /12 | |
| Pipe & Tube | Increasing capacity for ultra high strength line p | oipes | 10 | | Jan. 11 | | | | |
| | Increasing capacity for SG tubes for nuclea power plants | r | 14 | | | | Apr. | 13 | |
| | Steelmaking process innovations (Kokura) | | 27 | | Dct. 10 | | | | |
| Others | Renewal of Corporate Research & Develop Laboratory (Amagasaki) | ment | 10 | | > 0 | ct. 11 | | | |
| Other i | investment | | | | | | | | |
| Shoot 8 | Steel sheet J/V in Vietnam (CSVC) | (J/V 1 | 115 total inves | tment am | ount) | \rightarrow | FY12 | | |
| Sheet & Plate | Collaboration with Bhushan Steel in India | | chnical sistance EM | | | • Mar. 12 | | | ••••• |
| Pipe & Tube | Integrated steel works with Seamless pipe mill J/V in Brazil (VSB) | | 5.4 L billion 3's capita | 1) | | > | | | |
| Railway | Forged crankshaft business J/V in India (SMAC) - Installation of second forging press line | Ì 1F | Rs billion | nount of S | MAC) | >No | ov. 12 | | |
| Plate Pipe & Tube | Acquisition of Standard Steel in the U.S. | US | 325 D million | | ● Jun. | 11 | | | |

Note: The business integration with Nippon Steel is scheduled for Oct. 1, 2012. Sumitomo Metals, therefore, wishes to caution that the "CAPEX Plan and Overseas Business Investment" may differ materially from our forecast after the merger.

Capital and Dividend Policy

Capital policy Sumitomo Metals intends to maximize corporate value by delivering sustained growth that balances quality and scale. Cash generated from operations will be used for investments that raise 0 corporate value. Criteria for investments include whether they may accelerate distinctiveness of 0 our group, and whether their returns could exceed the cost of capital, and thereby help raise our value. We will return profits to shareholders through stable payment of dividends. Financial target Our target for financial leverage is a D/E ratio of below one. **Dividend forecast for FY11** 2.0 JPY/share (Interim: 1.0 JPY/share, Year-end: 1.0 JPY/share) ۰ **Dividend forecast for FY12** TBD <Ref.> Dividend Policy of the integrated company Consolidated dividend payout ratio target: approx. 20%. Factors to be considered to return the profit to shareholders include: - capital requirements for investments to raise corporate value, - our performance forecast, - consolidated and non-consolidated balance sheets.







Progress Report: Business Integration with Nippon Steel²¹

NIPPON STEEL & SUMITOMO METAL CORPORATION

- Preparation for the business integration is on track.
- Method of the Business Integration: We changed the method to the two-step legal procedure (share exchange → absorption-type merger on the same day)
- Aim to achieve the management goals quickly.

• Schedule of the merger

| March 2, 2012 April 27, 2012 | Nomination of the integrated company's CEO & COO Execution of the Share Exchange Agreement and the Merger Agreement Nomination of the integrated company's board of directors and auditors |
|---|--|
| (Planned) June 26, 2012 October 1, 2012 | Shareholders' meetings of the two companies to approve the Merger Date of Share Exchange and Merger (effective date) |

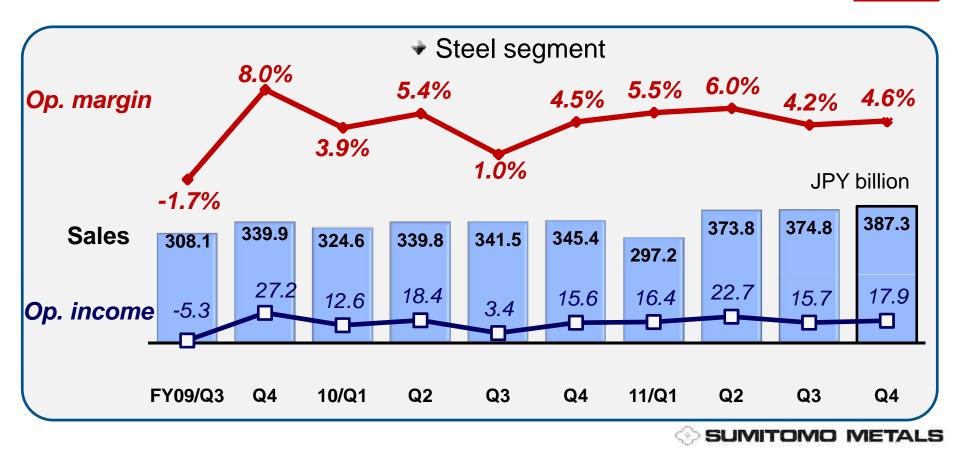
We intend to disclose the medium-term management goals and major measurement policy of the integrated company promptly after the merger.

Note: For additional details regarding the business integration, please read our press release: "Execution of Final Agreement regarding Business Integration between Nippon Steel Corporation and Sumitomo Metal Industries, Ltd." as of Apr. 27, 2012.



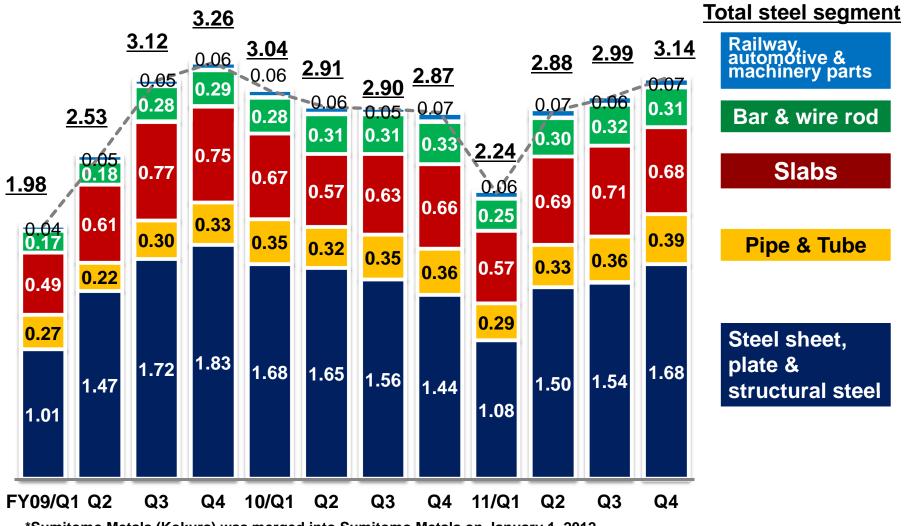
Consolidated Sales and Operating Income by Business Segment

| J | PY billion | FY09/Q3 | Q4 | FY10/Q1 | Q2 | Q3 | Q4 | FY11/Q1 | Q2 | Q3 | Q4 |
|---|---------------------|---------|-------|---------|-------|-------|-------|---------|-------|-------|-------|
| | Steel | 308.1 | 339.9 | 324.6 | 339.8 | 341.5 | 345.4 | 297.2 | 373.8 | 374.8 | 387.3 |
| | Others | 17.8 | 21.1 | 16.9 | 12.2 | 10.4 | 11.2 | 9.6 | 11.4 | 8.8 | 10.1 |
| | Sale | 326.0 | 361.0 | 341.6 | 352.1 | 351.9 | 356.6 | 306.8 | 385.3 | 383.6 | 397.4 |
| | Steel | (5.3) | 27.2 | 12.6 | 18.4 | 3.4 | 15.6 | 16.4 | 22.7 | 15.7 | 17.9 |
| | Others | 2.2 | 2.9 | 1.6 | 2.0 | 1.5 | 0.8 | 0.4 | 1.6 | 0.6 | 1.1 |
| 0 | p. income (loss) | (3.1) | 30.2 | 14.2 | 20.4 | 4.9 | 16.5 | 16.8 | 24.4 | 16.4 | 19.0 |



Sales Volume by Product

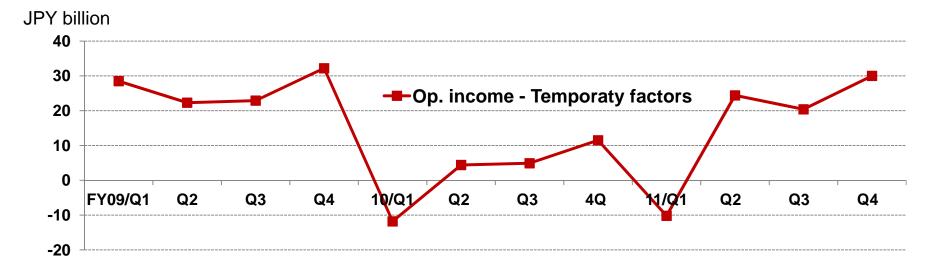
million tons/Q



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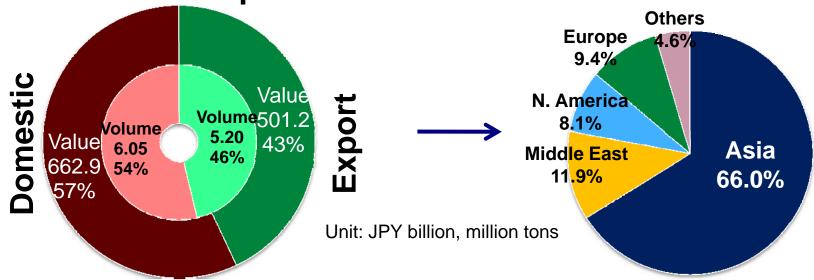
Temporary Factors

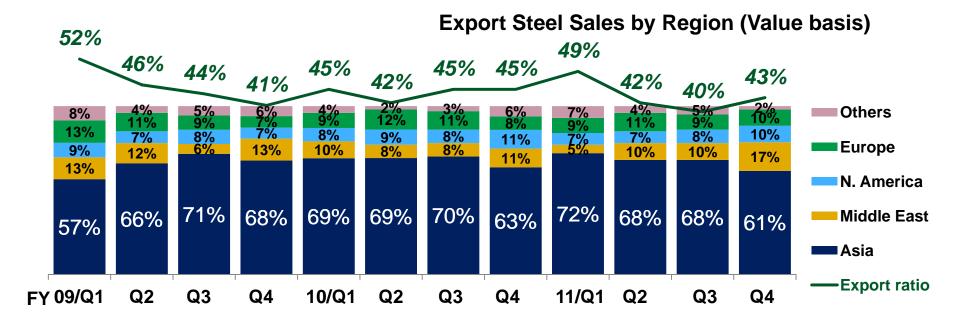
| JPY billion | FY10 | Q1 | Q2 | Q3 | Q4 | FY11 | YoY | |
|---|------|----|-----|-----|------|------|-----|--|
| Carry-over | 25 | 18 | 0 | (4) | (11) | 3 | -22 | |
| Gain (loss) on inventory valuation | 21 | 7 | 2 | 0 | 0 | 9 | -12 | |
| Net devaluation of inventories by lower of cost or market method | 1 | 2 | (2) | 0 | 0 | 0 | -1 | |
| Total temporary factors | 47 | 27 | 0 | (4) | (11) | 12 | -35 | |



| | JPY billion | 09/Q1 | Q2 | Q3 | Q4 | 10/Q1 | Q2 | Q3 | Q4 | 11/Q1 | Q2 | Q3 | Q4 |
|--|----------------------|--------|--------|--------|-------|--------|------|-----|------|--------|------|-------|--------|
| | Op. income: A | (34.5) | 6.3 | (3.1) | 30.2 | 14.2 | 20.4 | 4.9 | 16.5 | 16.8 | 24.4 | 16.4 | 19.0 |
| | Temporary factors: B | (63.0) | (16.0) | (26.0) | (2.0) | 26.0 | 16.0 | 0.0 | 5.0 | 27.0 | 0.0 | (4.0) | (11.0) |
| | A-B | 28.5 | 22.3 | 22.9 | 32.2 | (11.8) | 4.4 | 4.9 | 11.5 | (10.2) | 24.4 | 20.4 | 30.0 |

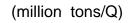
Domestic and Export Steel Sales for FY11

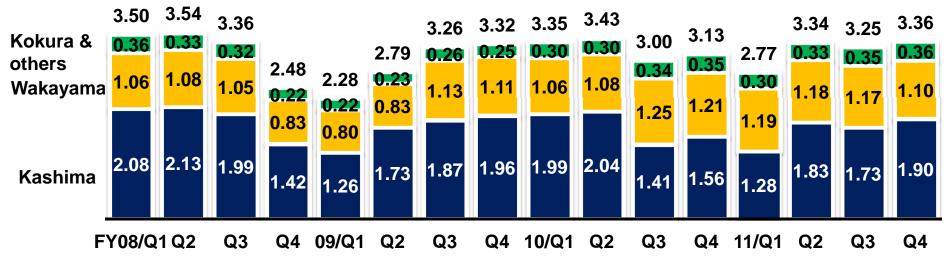




Reference (1)

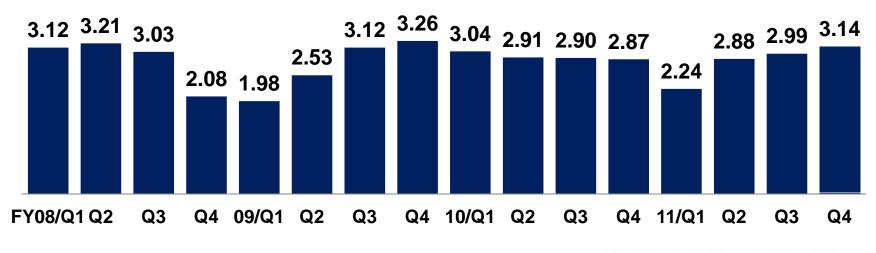
Crude Steel Production

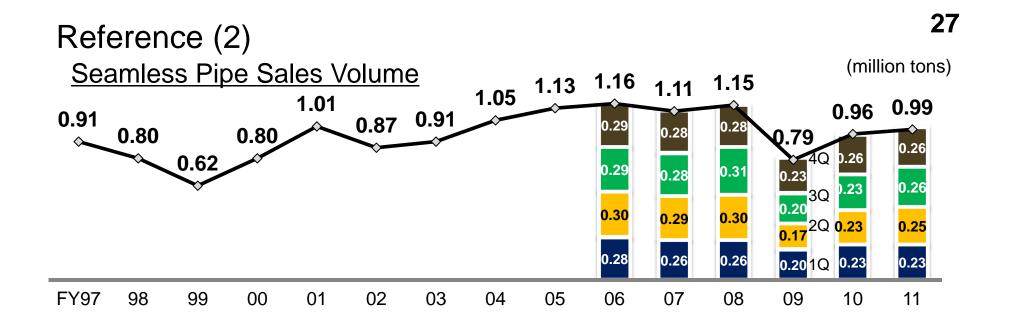


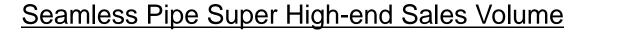


Steel Products Sales Volume

(million tons/Q)

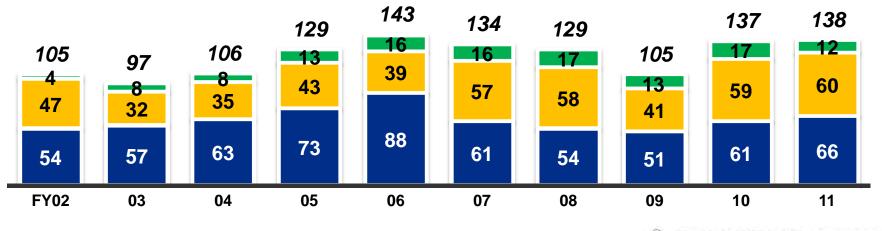






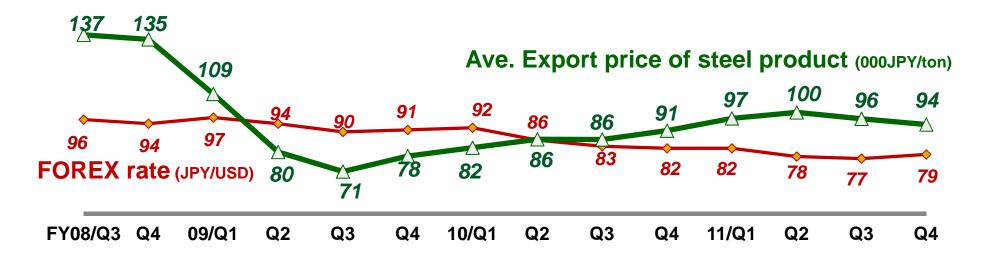
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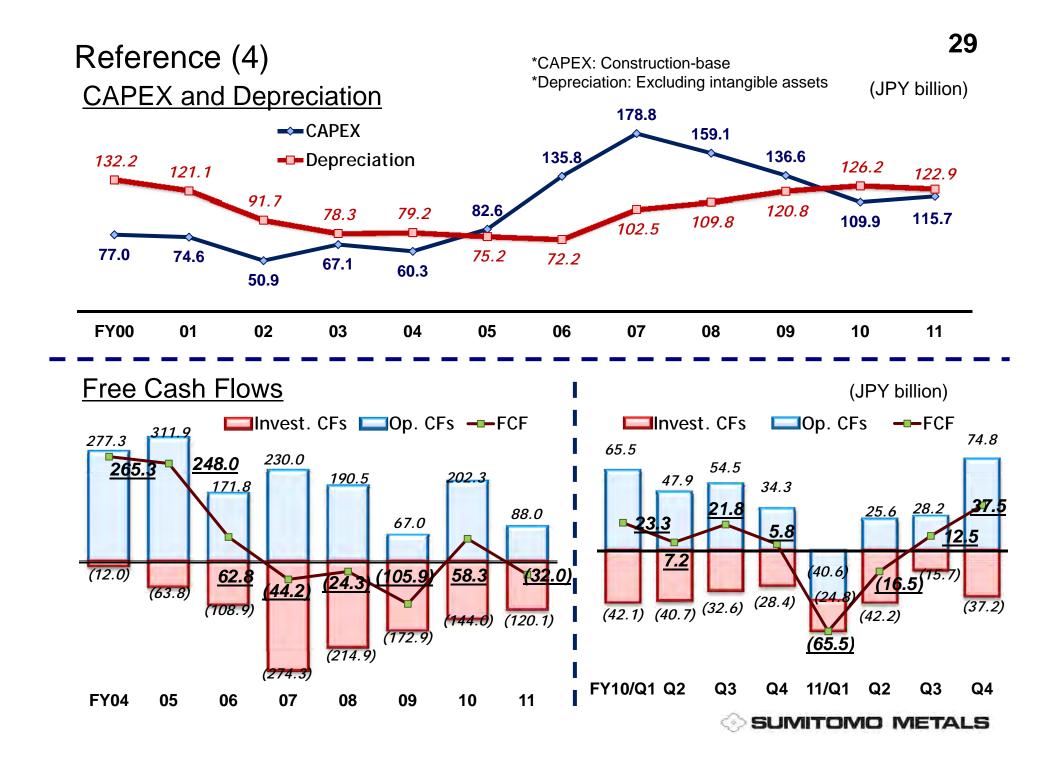
(thousand tons)



Reference (3)







Deliver sustained growth in corporate value by emphasizing quality



Become a company trusted by all stakeholders

