

Enhancement of Strategic Partnership with Vallourec

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Enhancement of Strategic Partnership with Vallourec





From the existing partnership to a <u>more comprehensive partnership</u>

<u>Enhance the synergy creation for NSSMC and Vallourec</u> to <u>expand profits of each</u>

<u>of them even under the current severe market conditions</u> driven by the low oil price levels

Existing
Limited
Partnership

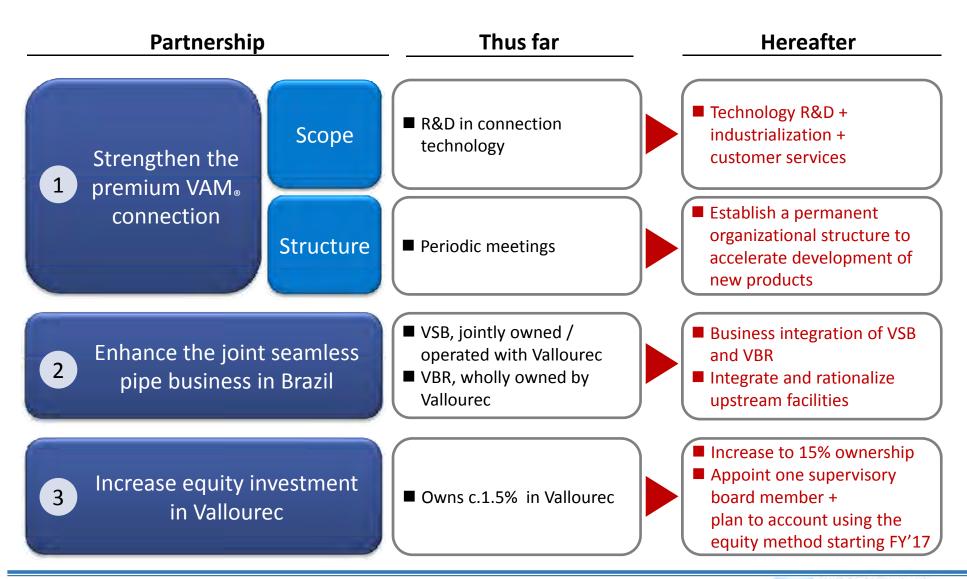
- More than 40 years of the partnership in premium VAM_® threaded connection
- Operation of JVs (VSB and threaded connection processing companies)

Develop to Comprehensive Partnership

- 1 Strengthen the VAM_® premium connection
- 2 Enhance the joint seamless pipe business in Brazil
- 3 Increase equity investment in Vallourec



Enhancement of Strategic Partnership with Vallourec



1 Strengthening of the VAM_® Premium Connection

Scope Thus far

Hereafter

R&D

 Reporting at periodic meetings of progresses in development themes which are individually assigned to either company Establish a permanent organizational structure

 Accelerate development of new products through enhanced test facilities and engineers to satisfy customers' needs

Industrialization

Each company handled separately

 Both companies bring in its mass-production technology to accelerate industrialization to deal with increasing number of new products

Customer Service

- Conducted by Vallourec
- NSSMC outsources to Vallourec

 NSSMC participates in customer service to meet requirements of more advanced and diversified products. Improve customer satisfaction through appropriately reflecting our customers' needs

Improve customer satisfaction in VAM_® and increase sales and profitability



"VAM_®" is the brand name of seamless pipe connection co-developed by NSSMC and Vallourec. Developed by Vallourec in 1965, and NSSMC (former Sumitomo Metal Industries, Ltd.) began co-development with Vallourec in 1985. With more than 200 repair shops around the globe, VAM_® has earned great customer satisfaction.





2 Enhance the Joint Seamless Pipe Business in Brazil

Partnership

- Integration of VSB (a joint venture) and VBR (a wholly owned subsidiary of Vallourec)
 - Post-integration, NSSMC and Vallourec will jointly comanage the Jeceaba plants (current VSB), and NSSMC will continue to retain the right to purchase 300kt per year for distribution, half of the total seamless pipe manufacturing capacity
- Create synergies from the integration
 - ➤ Asset rationalization, with the cessation of operation of 2 blast furnaces and 1 steel mill of VBR
 - Administrative & tax merit
- Leverage VSB's superior competitive position
 - ➤ Aim for high profitability taking advantage of the "state-of-the-art" mill and weak Brazilian Real

Overview of Newly Integrated Company

Company Name: Vallourec Soluções

Tubulares do Brasil ("VSB")

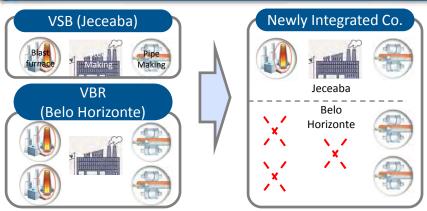
• Formation: Expected to be within 2016

• Ownership: Vallourec 84.6%

NSSMC 15.0%

Sumitomo Corporation 0.4%

Overview of the Facilities Integration



	VSB	VBR
Company Name	Vallourec & Sumitomo Tubos Do Brasil LTDA.	Vallourec Tubos Do Brasil S.A.
Location	Jeceaba, Minas Gerais, Brazil	Belo Horizonte, Minas Gerais, Brazil
Foundation	2007	1952
Ownership	Vallourec 56.0% NSSMC 40.4% Sumitomo Corp 3.6%	Vallourec 100%
Business	Manufacturing of seamless pipe by integrated steelworks	Manufacturing and sale of seamless pipe by integrated steelworks
Capacity	Seamless Pipe: 600kt/yr	Seamless Pipe: 550kt/yr
# Employee	Approx. 2,200	Approx. 4,300



3

Increase Equity Investment in Vallourec

Vallourec's Capital Increase

Capital increase up to €1,000 million in total

■ Through rights issue and mandatory convertible bonds

NSSMC supports capital increase by Vallourec, and will raise its ownership to 15%

- NSSMC to increase ownership to 15%, alongside BPI, through the acquisition of new shares in the form of rights issue and mandatory convertible bonds (approximately €350 million investment in total)
- The rights issue subscription price will be determined after Vallourec's general meeting of shareholders. The mandatory convertible bonds comprise two tranches – one will be converted into shares at a conversion price of €11 per share, and the other at the rights issue subscription price
- Mandatory convertible bonds will be converted into ordinary shares upon approval from antitrust authorities
- NSSMC's current 1.5% ownership will be increased to 15% after conversion. Voting rights will be capped at 15%
- Have the right to present a Supervisory Board member for shareholders' approval at the first shareholders' meeting after NSSMC increases its ownership to 15% of the share capital. Upon the election of NSSMC's representative, account for its investment in Vallourec using the equity method starting from FY2017



Target Transaction Timeline

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April 6, 2016

Vallourec shareholders' meeting to vote for rights issue and mandatory convertible bonds

April - June

Execution of rights issue and mandatory convertible bonds

Upon approval from antitrust authorities

Conversion of mandatory convertible bonds into ordinary shares

Shareholders' meeting in 2017

Appointment of a supervisory board member nominated by NSSMC

Plan to account for investment in Vallourec under equity method accounting from FY2017



Appendix I: Vallourec at a Glance

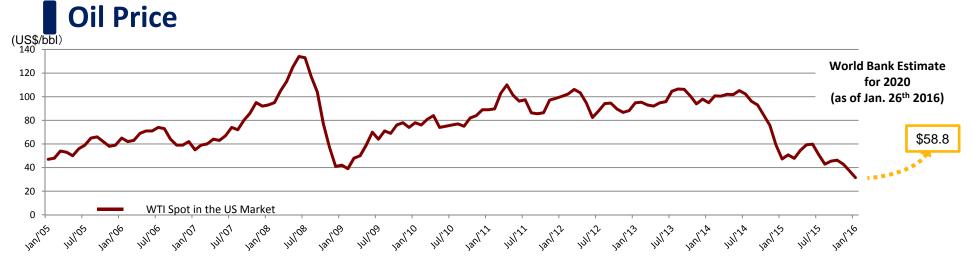
Overview of Vallourec

Company Name	Vallourec S. A.	
Headquarters	France	
Foundation	1899	
Business	 Leading OCTG seamless pipe manufacturer, positioned on high value added product €5.7bn revenues in FY2014, of which two thirds are from Oil & Gas sector 	
Shareholders (as of December 31, 2014)	Group employees: 7.61% Bpi/CDC: 7.47% NSSMC: 1.51% Treasury shares: 1.36% Others: 82.05%	
Total Asset	€7,379 million (as of September 30, 2015)	
Share Capital	€261 million (as of December 31, 2014)	
Manufacturing Capacity	Approx. 2,900kt (EU 1,350kt; US 750kt; Brazil 800kt)	
Employees	Over 20,000 (in 2015)	





Appendix II: Oil Price / NSSMC Seamless Pipe Shipment Volume



Rig Count vs. Shipment Volume and Sales Price of Seamless Pipe

