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NIPPON STEEL & SUMITOMO METAL

# Commencement of Discussions Regarding Making Nisshin Steel A Subsidiary of NSSMC and NSSMC's Supply of Steel Slabs to Nisshin Steel

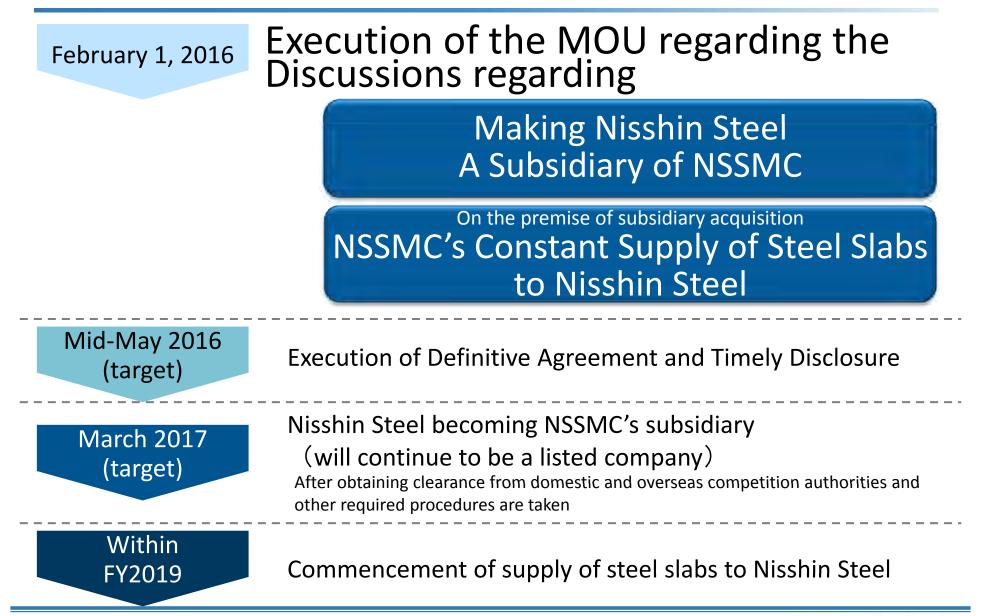
#### February 1<sup>st</sup>, 2016

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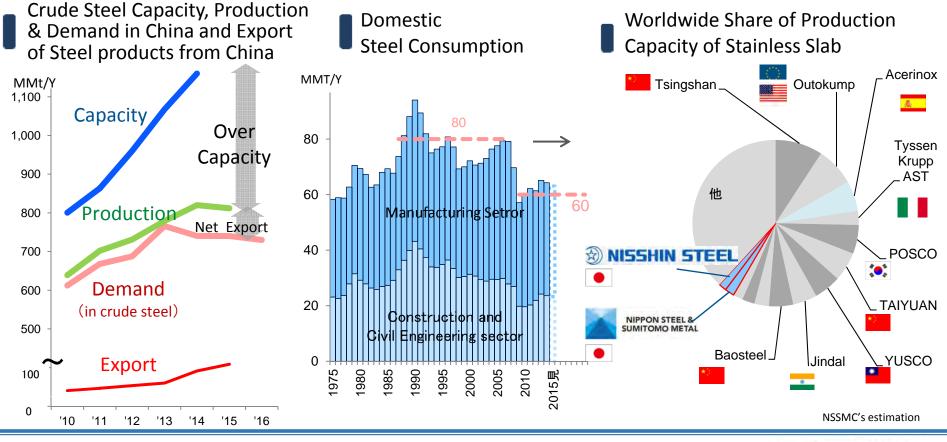


# **Commencement of Discussions**



#### Necessity: Severe Business Environment Surrounding the Steel Industry

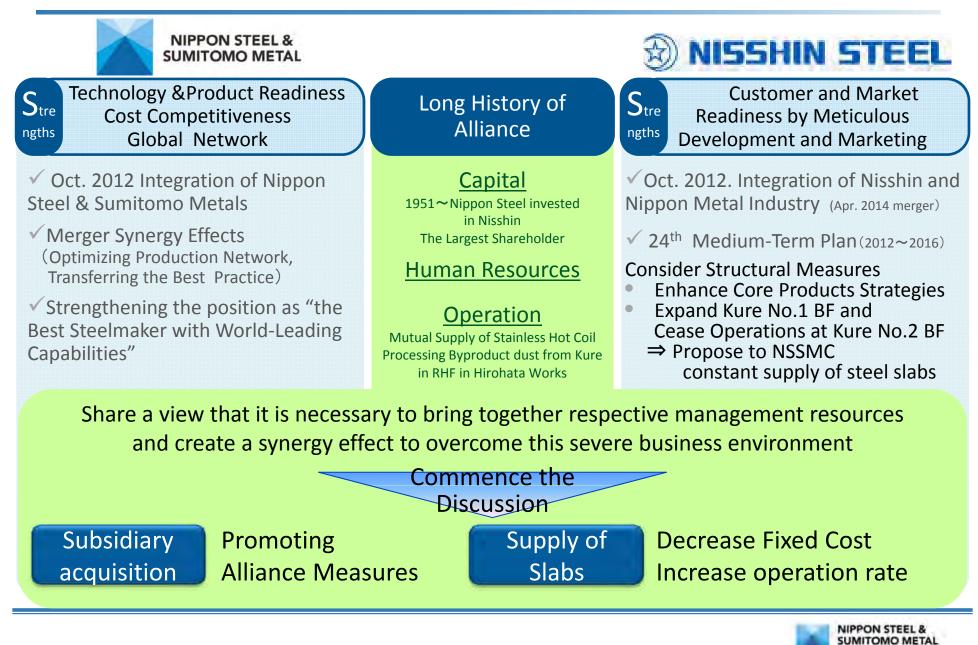
- ➢Worldwide : Stalling of Chinese economy⇒Decrease in demand for steel products ⇒Increase of export⇒Rapid deterioration of global supply-demand condition
- Domestic : Demand cannot be expected to expand considering decrease in population
- Stainless : Production capacity of overseas manufacturers enhanced Imports from overseas giants is increasing in domestic market





3

# Historical Inevitability: Aim and Circumstances



# **Vision of Improving Corporate Value**

 Further Strengthen the position of NSSMC Group as "the Best Steelmaker with World –Leading Capabilities" with the addition of Nisshin Steel
 Contribute to our customers and society

#### Creating a Synergy Effect

#### by Exploiting the Management Resources of NSSMC and Nisshin Groups

Provide better products, technologies, and services that meet customer needs; Enhance profitability; Contribute to the creation and development of a more affluent society

#### **Promoting Alliance Measures**

Alliance in areas of Operation, Technology, Facilities, Procuring raw materials, resources and equipment, Management of the manufacturing sites (such as safety, environment, disaster prevention, and maintenance)

#### Maximizing Corporate Value and Improving Recognition by Shareholders and Capital Markets

Enhance financial strengths by efficient use of funds and assets, Ensure healthy and sustainable growth





# Method of the Proposed Transaction and Related Matters<sup>6</sup>

Publicly disclose as soon as an agreement is reached with the target date being the middle of May 2016

#### Method of the Transaction

- 1) Acquisition of Nisshin Steel's ordinary shares by tender offer
- 2) Acquisition of ordinary shares issued or disposed by Nisshin Steel by way of third-party allotment
- 3) A combination of both, or other methods
- ⇒ Both companies plan to discuss the method of the Proposed Transaction by considering an acquisition by tender offer as the first choice, and comparing it with other methods, which will be set forth in the definitive agreement

# Shareholding Ratio after the Transaction

Currently, envisaged to be within the range of 51% to 66% (Percentage of Voting Rights Held ) ⇒ Both companies plan to discuss the ratio which will be set forth in the definitive agreement. Nisshin Steel will continue to be a listed company after becoming NSSMC's subsidiary.

# Acquisition price and related matters

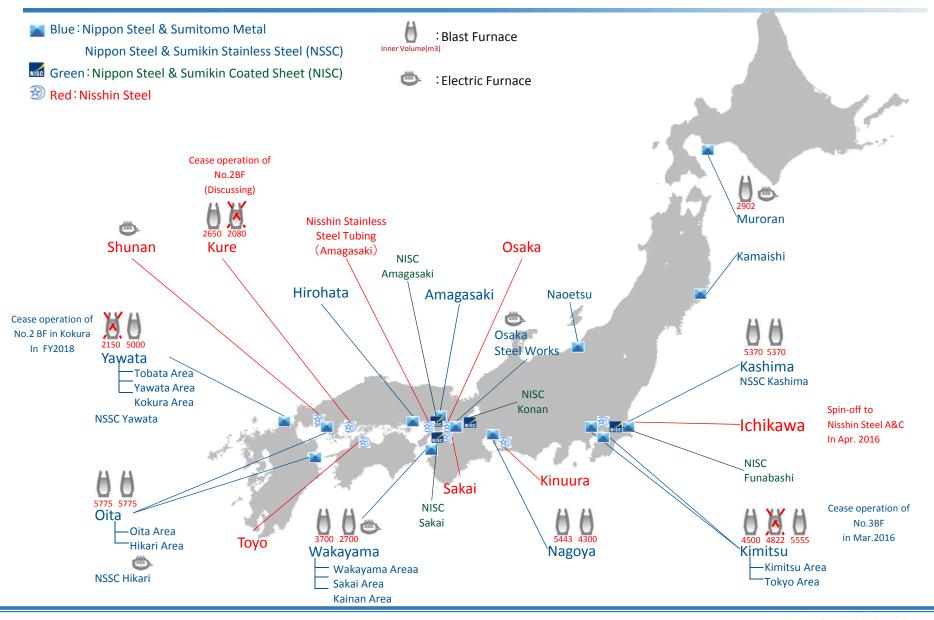
The acquisition price (in total) and the type of consideration (cash, securities and others) for acquisition of Nisshin Steel's ordinary shares is yet to be determined.

Both companies plan to discuss these matters, and provide in the definitive agreement.

If NSSMC decides to choose cash as consideration, NSSMC intends to use its funds on hand or funds to be borrowed from outside sources



# **Appendix: Manufacturing Bases in Japan**



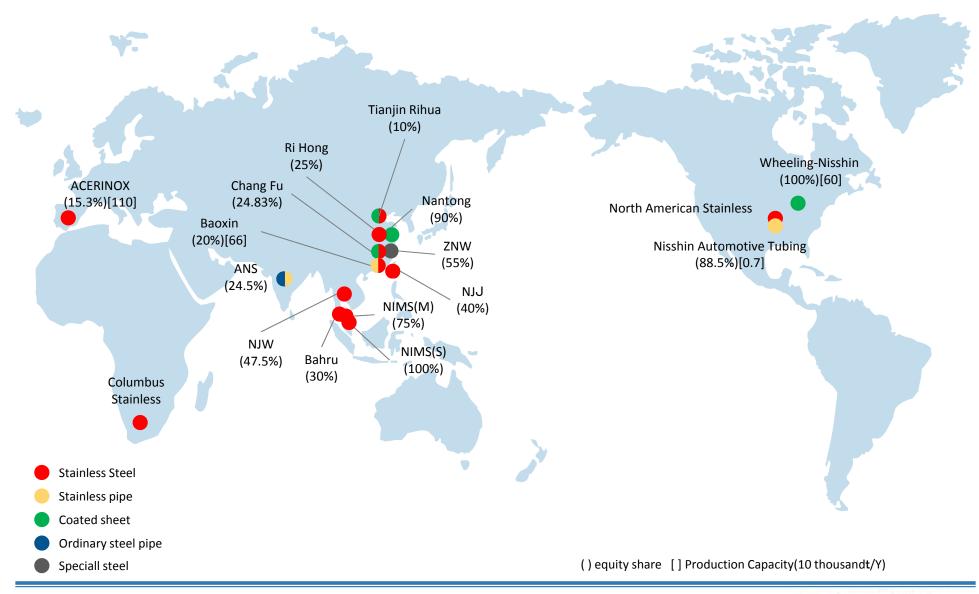


### **Appendix: Manufacturing Bases Overseas**

	Stainlaga	Sheets			Bar		Crankshaft,	
	Stainless Steel & Pipe	For Infra-structure Home appliances	For Automotive	Pipe and Tube	&Wire Rod	Tinp late Wheels		
China	Baoxin, Tianjin , Chang Fu, Ri hong, NJJ	😥 😥 Tianjin , Chang Fu	Nantong, ZNW Nantong, ZNW BNA , Ring-Techs Guanzhou	Baoji , GYA , WINSP	NSCh	WINS PATIN		<b>X</b> Huizhou
ASEAN		CSVC , N-EGALV , NSBS	SUS , NSGT , KNSS	TSP , SNP , VSP , NPV, INP	NSPPT	STP, Latin		
India	B ANS		JCAPCPL	🛞 ANS			SⅣ	1AC
North America	<ul> <li> <i>ℜ ℜ ℜ NAT ,</i>         North American         Stainless         </li> </ul>	⊗ Wheeling-Nisshin ■NSBS	I/N Tek , I/N KOTE, AM/NS Calvert	STI , PEXCO , WTC	NSCI		ICI , SS	, , NKSHAFT
LATAM			TENGAL , UNIGAL	VSB , NPM				
Europe	🔊 Acerinox				Suzuki Garphyttan			
Others	Columbus 😥	AGIS、MRM、SAFAL		NPC				

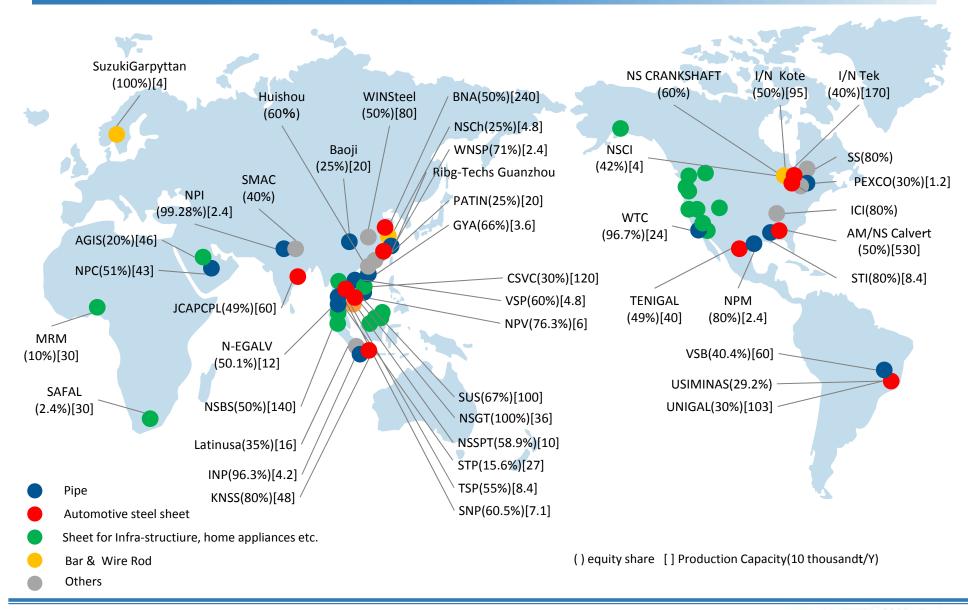


### **Appendix: Nisshin's Manufacturing Bases Overseas**





# **Appendix: NSSMC's Manufacturing Bases Overseas**





### **Appendix: Companies' Profile**



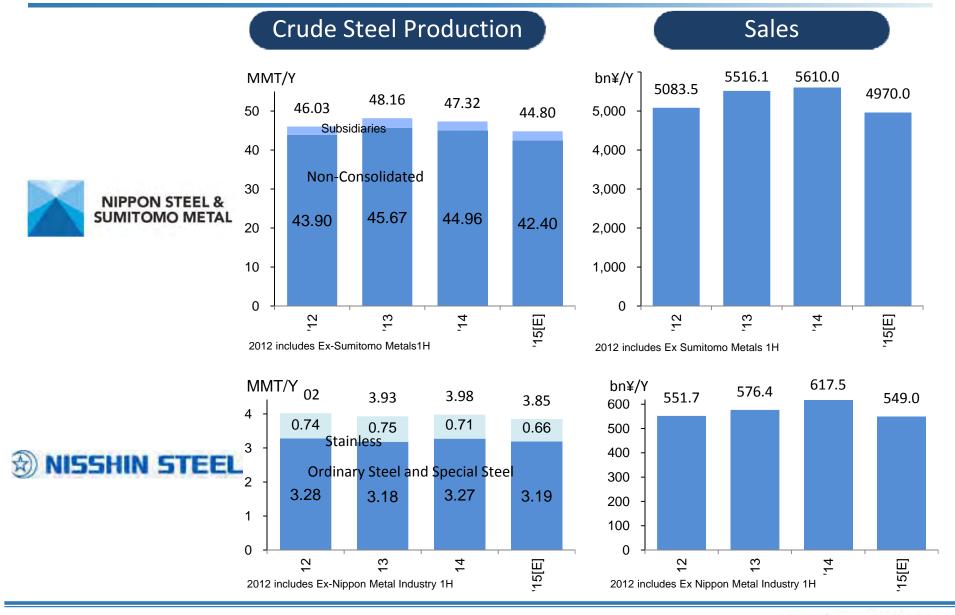


Company Name	Nippon Steel & Sumitomo Metal Corporation	Nisshin Steel Co., Ltd			
Headquarters	2-6-1 Marunouchi, Chiyoda-ku, Tokyo	3-4-1 Marunouchi, Chiyoda-ku, Tokyo			
Representative	Kosei Shindo Representative Director and President	<b>Toshinori Miki</b> President & Chief Executive Officer and Representative Director			
Common Stock*	¥419,524 million	¥30,000 million			
Common Shares (issued)*	9,503 millon shares	109 million shares			
Total Asset *	¥7,157 billion	¥770 billion			
Employees*	84,447 (Parent company 23,775)	6,879 (Parent company 4,128)			
Fiscal Year End	March 31	March 31			
Shareholders*	Japan Trustee Services Bank 4.1% The Master Trust Bank of Japan 3.3% Nippon Life Insurance 2.6% Sumitomo Corporation 1.9% Mizuho Bank 1.7%	Nippon Steel & Sumitomo Metal 8.3% Japan Trustee Services Bank 6.8% The Master Trust Bank of Japan 4.8% Taiyo Life Insurance 2.4% The Bank of Tokyo-Mitsubishi UFJ 2.2%			

 $^{*}\,$  As of the end of March 2015

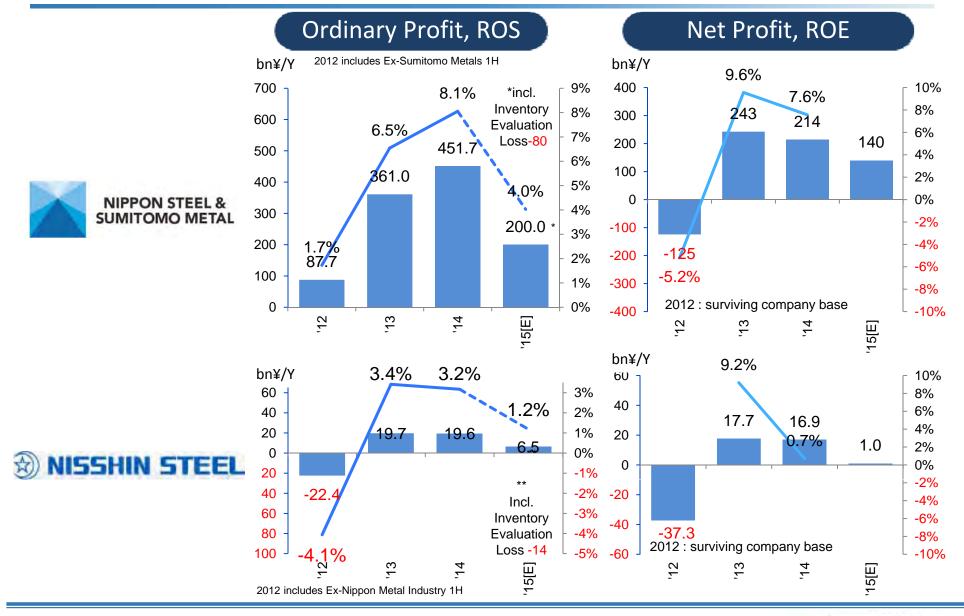


### **Appendix: Financial Indexes**





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