

June 1, 2021

Dear Shareholders:

NIPPON STEEL CORPORATION

Measures in response to the spread of COVID-19 at the 97th General Meeting of Shareholders

We plan to hold the 97th General Meeting of Shareholders on Wednesday, June 23, 2021.

In holding the General Meeting of Shareholders, the Company gives the highest priority to the health and safety of its shareholders, and would like to request from you the following, with a view to preventing the spread of COVID-19, and ask your understanding and cooperation on this matter again.

<Requests>

- **The Company urges you to consider exercising your voting rights in advance and refraining from attending this year's meeting, regardless of your physical condition.**
- Also, the Company asks that those who return from overseas and have spent less than 14 days in Japan prior to the meeting not attend this year's meeting.
- In exercising your voting rights in advance, the Company kindly asks you to exercise them via the Internet if possible.

<Correspondence at the venue for the General Meeting of Shareholders>

- The number of shareholder seats will be limited, as shareholder seats will be spaced far apart. Therefore, the Company may refuse admission of shareholders even if you come to the venue.
- Additionally, the Company may refuse admission of shareholders such as those who fall into the following categories, with a view to preventing the spread of COVID-19:
 1. Those who do not bring and wear masks;
 2. Those who have a fever (the Company will take your temperature near the entrance of the venue), cough or other symptoms, or are suspected to have an infectious disease such as COVID-19; or
 3. Those who do not cooperate with hand disinfection (alcohol sanitizer will be provided at the entrance of the venue).
- With a view to preventing the spread of COVID-19, the Company plans to hold the proceedings of the General Meeting of Shareholders in a much shorter time.
- Cafe services and exhibition booths will be canceled.

Depending on the situation regarding the spread of COVID-19 and requests from the government and prefectural governors, we may change the venue and other details of this General Meeting of Shareholders in view of ensuring the health and safety of shareholders. Please check the information posted on the Company's website below in advance.

The summary of the proceedings, questions and answers of the meeting will be posted on the Company's website below as soon as it is ready, on or after the day following the General Meeting of Shareholders.

<https://www.nipponsteel.com/en/ir/individual/meeting.html>