Outline

Company Name

NIPPON STEEL CORPORATION



Head Office

6-1, Marunouchi 2-chome, Chiyoda-ku, Tokyo

100-8071, Japan

Phone: +81-3-6867-4111

URL: https://www.nipponsteel.com/en

Established

April 1, 1950

Representative Director, Chairman and CEO

Eiji HASHIMOTO

Representative Director, President and COO

Tadashi IMAI

Nippon steel Integrated Report



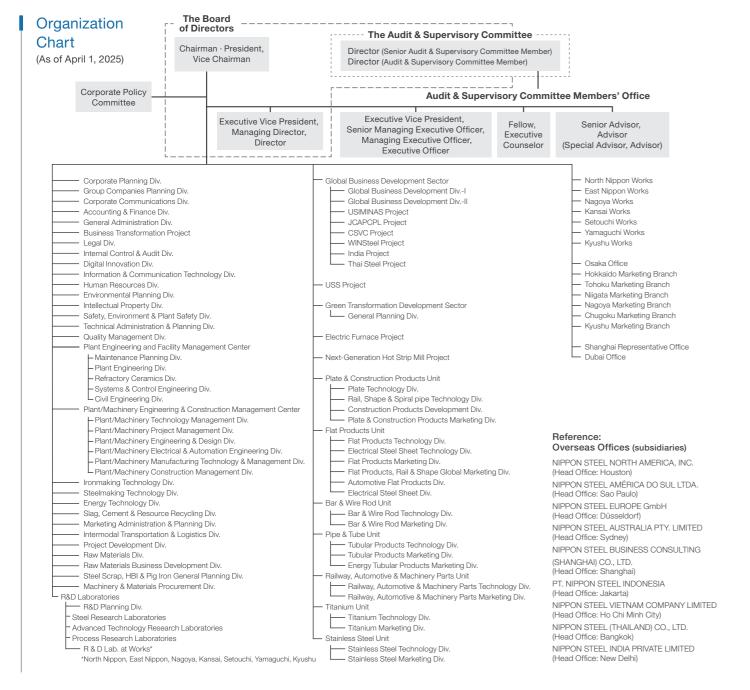
Corporate Philosophy

Our Values

Nippon Steel Corporation Group will pursue world-leading technologies and manufacturing capabilities, and contribute to society by providing excellent products and services.

Management Principles

- **1** We continue to emphasize the importance of integrity and reliability in our actions.
- **2** We provide products and services that benefit society, and grow in partnership with our customers.
- **3** We pursue world-leading technologies and manufacturing capabilities.
- **4** We continually anticipate and address future changes, innovate from within, and pursue unending progress.
- **5** We develop and bring out the best in our people to make our Group rich with energy and enthusiasm.





Nippon Steel Company Profile



BE THE BEST STEELMAKER

With manufacturing bases in Japan and 15 countries or more worldwide, Nippon Steel Corporation is Japan's largest steelmaker and one of the world's leading steel producers. Our group—the Nippon Steel Group—does business in four areas, starting with our core segment of Steelmaking and Steel Fabrication and including Engineering and Construction, Chemicals and Materials, and System Solutions. We undertake these businesses based on four pillars laid out in our Medium- to Long-term Management Plan: 1) rebuilding our domestic steel business and strengthening our group's management, 2) promoting a global strategy to deepen and expand our overseas business, 3) taking on the challenge of carbon neutrality and, 4) promoting digital transformation strategies. With the aim of continually growing to become the "best steelmaker with world-leading capabilities," we will pursue world-leading technologies and manufacturing capabilities and contribute to society by providing excellent products and services.

NIPPON STEEL CORPORATION GROUP



Steelmaking and Steel Fabrication (Nippon Steel Corporation)

Engineering and Construction (Nippon Steel Engineering Co., Ltd.)

Chemicals and Materials (Nippon Steel Chemical & Material Co., Ltd.)

System Solutions
(NS Solutions Corporation)





The Nippon Steel Group has research laboratories in Futtsu, Amagasaki and Hasaki. These laboratories lead the world in manufacturing technology development that includes new product development and process improvement, mainly in high-growth sectors, as well as basic research to support these sectors.



PLATE & CONSTRUCTION PRODUCTS

Through the delivery of high-performance steel products such as plates, H-beams, sheet piles, pipe piles, and rails, Nippon Steel contributes to the building and development of a wide range of social and energy infrastructure in such fields as ships, energy including wind power, construction, and railways, thereby securing the foundations of people's lives.



FLAT PRODUCTS

Nippon Steel supports various industries and people's lives by delivering steel sheet used to make automobiles, electrical appliances, housing, beverage cans, transformers, and other goods. Having production and processing bases worldwide, this unit provides high quality, high-performance products and services in Japan and overseas.



BARS & WIRE RODS

Nippon Steel delivers high-quality steel to a wide range of industries, including automotive, construction and industrial machinery. In the automotive business, we manufacture high-performance steel used in important safety-related parts. Nippon Steel also focuses on the development and manufacture of process omission steel and other products that meet future needs for decarbonization and new demand.



PIPES & TUBES

Nippon Steel is a world-leader in the high-end seamless pipes used for low carbon energy production and development, such as natural gas development, carbon capture, storage (CCS) and utilization (CCUS). Geothermal and biomass power generation, hydrogen stations, and for other purposes. We also provide high-quality, high-performance products and services to the automotive, construction, industrial machinery and other fields.



RAILWAY, AUTOMOTIVE & MACHINERY PARTS

Nippon Steel is the only manufacturer of railway steel wheels and axles in Japan. This unit's major products are railway rolling stock components and forged crankshafts for automobiles. The unit has two manufacturing bases for railway wheels and axles, and four bases for crankshafts in the world.



TITANIUM

With lightness, toughness, and extremely high resistance to corrosion, Titanium contributes to progress of the world. Our advanced manufactuaring technologies of titanium, cultivated over many years in steel manufacturing, make us posseible to supply the products to diverse fileds such as aerospace, automobiles, building materials and industrial machinery/plants.



STAINLESS STEEL

Nippon Steel provides steel customers with a wide range of high-quality stainless steel products that includes steel plates, sheets, bars, and wire rods by leveraging its most advanced technologies in the world. This subsidiary has developed the world's first Sn-added low-interstitial ferritic steel grades, named the "FW (forward) series," and a original duplex stainless steel.

Global Network (As of April 1, 2025)

THAI PRECISION PRODUCTS CO., LTD. (TPP)

Thai Special Wire Co., Ltd. (TSW)

SKJ Metal Industries Co., Ltd. (SKJ)

Pipe & Tube NIPPON STEEL PIPE THAILAND CO.,LTD. (NSPT)

Sweden		Brunei	
Bar & Wire Rod	Ovako AB	Pipe & Tube	VAM® BRN SDN BHD
	Suzuki Garphyttan AB	Indonesia	
Finland		Flat Products	PT KRAKATAU NIPPON STEEL SYNERGY (KNSS)
Bar & Wire Rod	Ovako AB		PT. Pelat Timah Nusantara Tbk. (LATINUSA)
United kingdom	1 🦼	Pipe & Tube	PT. INDONESIA NIPPON STEEL PIPE (INSP)
Bar & Wire Rod	Suzuki Garphyttan Ltd.	Construction Products	PT Krakatau Osaka Steel (KOS)
UAE 🐬 🦫	and the same of th	Vietnam	
Flat Products	Al Ghurair Iron & Steel L.L.C. (AGIS)	Flat Products	CHINA STEEL AND NIPPON STEEL VIETNAM JOINT STOCK COMPA
Saudi Arabia		Construction Products	NIPPON STEEL SPIRAL PIPE VIETNAM CO., LTD. (NPV)
Pipe & Tube	National Pipe Company Limited (NPC)	Pipe & Tube	VIETNAM NIPPON STEEL PIPE COMPANY LIMITED (VNSP)
India		USA	
Flat Products	JAMSHEDPUR CONTINUOUS ANNEALING & PROCESSING	Flat Products	AM/NS Calvert LLC (AM/NS Calvert)
	COMPANY PRIVATE LIMITED (JCAPCPL)		WHEELING-NIPPON STEEL, INC. (WN)
Bar & Wire Rod	Sanyo Special Steel Manufacturing India Private Limited (SSMI)		NS BlueScope Coated Products (NSBS)
Pipe & Tube	NIPPON STEEL PIPE INDIA PRIVATE LTD. (NSPI)	Bar & Wire Rod	INDIANA PRECISION FORGE, L.L.C. (IPF)
Railway, Automotive & Machinery Parts	SMI Amtek Crankshaft Private Limited (SMAC)		Suzuki Garphyttan AB
Works		Pipe & Tube	NIPPON STEEL PIPE AMERICA, INC. (NSPA)
P.R. China	ArcelorMittal Nippon Steel India Private Ltd. (AM/NS India)	Railway, Automotive &	International Crankshaft Inc. (ICI)
	WIGOO NIPPON OTES! Tirelete On Ltd (MINOtes)	Machinery Parts	Standard Steel, LLC (SS)
Flat Products	WISCO-NIPPON STEEL Tinplate Co., Ltd. (WINSteel)	Mexico	
Bar & Wire Rod	NIPPON STEEL COLD HEADING WIRE (SUZHOU) CO., LTD. (NSCh) NINGBO SANYO SPECIAL STEEL PRODUCTS CO., LTD. (NSSP)	Flat Products	TENIGAL, S.de R.L.de C.V. (TENIGAL)
		Bar & Wire Rod	Sanyo Special Steel Manufacturing de México, S.A. de C.V. (SMM)
	Suzuki-Sumiden Wire Products Guangzhou Co., Ltd.		Suzuki Garphyttan AB
Pipe & Tube	Suzuki Garphyttan Wire (Suzhou) Co., Ltd. NIPPON STEEL PIPE WUXI CO., LTD. (NSPW)	Pipe & Tube	NIPPON STEEL PIPE MEXICO, S.A.DE C.V. (MNSP)
		Brazil	
Railway, Automotive & Machinery Parts	HUIZHOU NIPPON STEEL FORGING CO., LTD. (HNSF)	Works	Usinas Siderúrgicas de Minas Gerais S.A. (USIMINAS)
ASEAN		Flat Products	UNIGAL Ltda. (UNIGAL)
	NS BlueScope Coated Products (NSBS)		
Thailand	The Blacesope coaled Freducts (NeBo)		
Flat Products	NS-Siam United Steel Co., Ltd. (NS-SUS)		
Works	G Steel Public Company Limited (GSTEEL)		
- Portio	G J Steel Public Company Limited (GJS)		
Bar & Wire Rod	NIPPON STEEL Steel Processing (Thailand) Co., Ltd. (NSSPT)		
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Companies serving as a benchmark for the World Steel Association's crude steel production statistics (1. companies in which Nippon Steel has a 30% or more ownership, 2. companies, in which Nippon Steel has less than a 30% ownership but is involved in their management, serving as a benchmark); and equity method affiliates in which Nippon Steel has less than a 30% ownership and plays a significant role in the supply of materials

