Nippon Steel is a business holding company which comprises four businesses.

**PLATE**
Nippon Steel contributes to enhancing the safety of structures and the development of society by delivering high-performance steel plates for large industrial and social structures such as ships, bridges, and high-rise buildings; marine structures for oil and gas extraction; and high performance steel plates used for tanks and other energy-related products.

**FLAT PRODUCTS**
Nippon Steel supports various industries and people's lives by delivering sheet metal used to make automobiles, electrical appliances, housing, beverage cans, transformers, and other goods. Having production and processing bases worldwide, this unit provides high quality, high-performance products and services in Japan and overseas.

**BAR & WIRE ROD**
Nippon Steel delivers high-quality high-performance bars and rods to a wide range of industries including the automotive, construction, and industrial machinery industries. In the automotive business, this unit focuses on high end products used in important automotive components such as engines, drive trains, and suspensions.

**CONSTRUCTION PRODUCTS**
Nippon Steel delivers H-beams, steel sheet piles, steel pipe piles, rails, and other steel materials used in the civil engineering and construction sectors in Japan and overseas. By responding to diverse needs, this unit contributes to the development of infrastructure that supports people's lives.

**PIPES & TUBES**
Nippon Steel is a world-leader in high-end seamless pipes used in oil and gas development and other energy areas. Large-diameter tubes for pipelines and steel tubes for automobiles, and construction and industrial machinery are also areas of strength.

**RAILWAY, AUTOMOTIVE & MACHINERY PARTS**
Nippon Steel is the only manufacturer of railway steel wheels and axles in Japan. This unit's major products are railway rolling stock components and forged cranks shafts for automobiles. The unit has two manufacturing bases for railway wheels and axles, and four bases for cranks shafts in the world.

**TITANIUM**
Utilizing titanium's lighter, high-strength, and corrosion-resistant properties, Nippon Steel is a world-leader in titanium products for construction, aviation, general industrial, and consumer-related applications.

**STAINLESS STEEL**
Nippon Steel Stainless Steel Corporation provides steel customers with a wide range of high-quality stainless steel products that includes steel plates, sheets, bars, and wire rods by leveraging its most advanced technologies in the world. This subsidiary has developed the world's first Sn-added low-interstitial ferritic steel grades, named the "FW (forward) series," and a new type of duplex stainless steel.
## Global Network (As of September 1, 2019)

### Sweden
- **Bar & Wire Rod**: Ovako AB
- **Flat Products**: Suzuki Garphyttan AB

### Nigeria
- **Pipe & Tube**: Midland Rolling Mills Limited (MRM)

### South Africa
- **Flat Products**: SAFAL STEEL (PROPRIETARY) LIMITED

### UAE
- **Flat Products**: Al Ghurair Iron & Steel L.L.C. (AGIS)

### Saudi Arabia
- **Pipe & Tube**: National Pipe Company Limited (NPC)

### India
- **Flat Products**: JAMSHEDPUR CONTINUOUS ANNEALING & PROCESSING COMPANY PRIVATE LIMITED (JCAPCPL)
- **Pipe & Tube**: NIPPON STEEL PIPE INDIA PRIVATE LTD. (NSPI)
- **Railway, Automotive & Machinery Parts**: SMI Amtek Crankshaft Private Limited

### P.R. China
- **Flat Products**: BAOSTEEL-NIPPON STEEL Automotive Steel Sheets Co., Ltd. (BNA)
- **Bar & Wire Rod**: Guangzhou Pacific Tinplate Co., Ltd. (PATIN)
- **Pipe & Tube**: WISCO-NIPPON STEEL Tinplate Co., Ltd. (WINSteel)
- **Flat Products**: NIPPON STEEL COLD HEADING WIRE (SUZHOU) CO., LTD. (NSCh)
- **Bar & Wire Rod**: NIPPON STEEL PIPE GUANGZHOU CO., LTD. (NSPG)
- **Pipe & Tube**: WUXI NIPPON STEEL PIPE CO., LTD. (NSPW)
- **Railway, Automotive & Machinery Parts**: HUIZHOU NIPPON STEEL FORGING CO., LTD.

### ASEAN, USA
- **Flat Products**: NS BlueScope Coated Products (NSBS)

### Malaysia
- **Flat Products**: Nippon EGalv Steel Sdn. Bhd. (N-EGALV)

### Thailand
- **Flat Products**: NS-Siam United Steel Co., Ltd. (NS-SUS)
- **Bar & Wire Rod**: Siam Tinplate Co., Ltd. (STP)
- **Pipe & Tube**: NIPPON STEEL Steel Processing (Thailand) Co., Ltd. (NSSPT)
- **Flat Products**: THAI PRECISION PRODUCTS CO., LTD. (TPP)
- **Bar & Wire Rod**: Thai Special Wire Co., Ltd. (TSW)
- **Pipe & Tube**: NIPPON STEEL WELDING (THAILAND) CO., LTD.
- **Railway, Automotive & Machinery Parts**: NIPPON STEEL PIPE (THAILAND) CO., LTD. (NSPT)

### Brunei
- **Pipe & Tube**: VAM (R) BRN SDN BHD

### Indonesia
- **Flat Products**: PT.KRAKATAU NIPPON STEEL SUMIKIN (KNSS)
- **Pipe & Tube**: PT. Petal Timah Nusantara (LATINUSA)
- **Flat Products**: PT. INDONESIA NIPPON STEEL PIPE (NSP)

### Vietnam
- **Flat Products**: CHINA STEEL SUMIKIN VIETNAM JOINT STOCK COMPANY (CSVC)
- **Pipe & Tube**: NIPPON STEEL SPIRAL PIPE VIETNAM CO., LTD. (NPV)
- **Pipe & Tube**: VIETNAM NIPPON STEEL PIPE COMPANY LIMITED (VNSP)

### USA
- **Flat Products**: I/N Tek
- **Bar & Wire Rod**: I/N Kote AM/NS Calvert LLC
- **Pipe & Tube**: NIPPON STEEL COLD HEADING WIRE INDIANA INC. (NSCI)
- **Railway, Automotive & Machinery Parts**: INDIANA PRECISION FORGE, L.L.C. (IPF)
- **Pipe & Tube**: Pennsylvania Extruded Tube Company (PEXCO)
- **Flat Products**: NIPPON STEEL PIPE AMERICA, INC. (NSPA)
- **Pipe & Tube**: VAM USA LLC
- **Railway, Automotive & Machinery Parts**: International Crankshaft Inc. (ICI)
- **Flat Products**: NIPPON STEEL INTEGRATED CRANKSHAFT LLC (NSI)
- **Pipe & Tube**: Standard Steel, LLC (SS)

### Mexico
- **Pipe & Tube**: TENIG AL, S.de R.L.de C.V.
- **Bar & Wire Rod**: NIPPON STEEL PIPE MEXICO, S.A.DE C.V. (MNSP)

### Brazil
- **Works**: Usinas Siderúrgicas de Minas Gerais S.A. (USIMINAS)
- **Pipe & Tube**: UNIGAL Ltda.
- **Works**: VALLOUREC SOLUÇÕES TUBULARES DO BRASIL S.A. (VSB)
Outline

Company Name
NIPPON STEEL CORPORATION

Head Office
2-6-1 Marunouchi, Chiyoda-ku, Tokyo 100-8071, Japan

Established
April 1, 1950

Common Stock
¥419,524 million

Representative Director and Chairman
Kosei Shindo

Representative Director and President
Eiji Hashimoto

Corporate Philosophy

Our Values
Nippon Steel Corporation Group will pursue world-leading technologies and manufacturing capabilities, and contribute to society by providing excellent products and services.

Management Principles
1. We continue to emphasize the importance of integrity and reliability in our actions.
2. We provide products and services that benefit society, and grow in partnership with our customers.
3. We pursue world-leading technologies and manufacturing capabilities.
4. We continually anticipate and address future changes, innovate from within, and pursue unending progress.
5. We develop and bring out the best in our people to make our Group rich with energy and enthusiasm.

Organization Chart

(As of September 1, 2019)