Outline

Company Name

NIPPON STEEL CORPORATION



Head Office

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URL: https://www.nipponsteel.com/en

Established

April 1, 1950

Representative Director and Chairman

Kosei Shindo

Representative Director and President

Eiji Hashimoto

Nippon steel Integrated Report



Sustainabilit Report



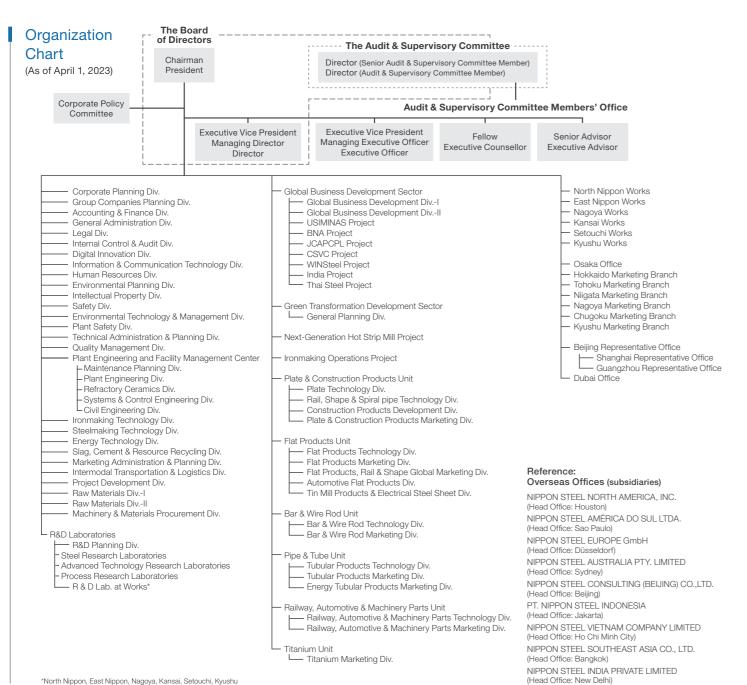
Corporate Philosophy

Our Values

Nippon Steel Corporation Group will pursue world-leading technologies and manufacturing capabilities, and contribute to society by providing excellent products and services.

Management Principles

- **1** We continue to emphasize the importance of integrity and reliability in our actions.
- **2** We provide products and services that benefit society, and grow in partnership with our customers.
- **3** We pursue world-leading technologies and manufacturing capabilities.
- **4** We continually anticipate and address future changes, innovate from within, and pursue unending progress.
- **5** We develop and bring out the best in our people to make our Group rich with energy and enthusiasm.





Nippon Steel Company Profile



BE THE BEST STEELMAKER

With manufacturing bases in Japan and 15 countries or more worldwide, Nippon Steel Corporation is Japan's largest steelmaker and one of the world's leading steel producers. Our group—the Nippon Steel Group—does business in four areas, starting with our core segment of Steelmaking and Steel Fabrication and including Engineering and Construction, Chemicals and Materials, and System Solutions. We undertake these businesses based on four pillars laid out in our Medium- to Long-term Management Plan: 1) rebuilding our domestic steel business and strengthening our group's management, 2) promoting a global strategy to deepen and expand our overseas business, 3) taking on the challenge of carbon neutrality and, 4) promoting digital transformation strategies. With the aim of continually growing to become the "best steelmaker with world-leading capabilities," we will pursue world-leading technologies and manufacturing capabilities and contribute to society by providing excellent products and services.

NIPPON STEEL CORPORATION GROUP



Steelmaking and Steel Fabrication (Nippon Steel Corporation)

Engineering and Construction (Nippon Steel Engineering Co.,Ltd.)

Chemicals and Materials
(Nippon Steel Chemical&Material Co.,Ltd.)

System Solutions
(NS Solutions Corporation)





The Nippon Steel Group has research laboratories in Futtsu, Amagasaki and Hasaki. These laboratories lead the world in manufacturing technology development that includes new product development and process improvement, mainly in high-growth sectors, as well as basic research to support these sectors.



PLATE & CONSTRUCTION PRODUCTS

Through the delivery of high-performance steel products such as plates, H-beams, sheet piles, pipe piles, and rails, Nippon Steel contributes to the building and development of a wide range of social and energy infrastructure in such fields as ships, energy including wind power, construction, and railways, thereby securing the foundations of people's lives



FLAT PRODUCTS

Nippon Steel supports various industries and people's lives by delivering steel sheet used to make automobiles, electrical appliances, housing, beverage cans, transformers, and other goods. Having production and processing bases worldwide, this unit provides high quality, high-performance products and services in Japan and overseas.



BARS & WIRE RODS

Nippon Steel delivers high-quality steel to a wide range of industries, including automotive, construction and industrial machinery. In the automotive business, we manufacture high-performance steel used in important safety-related parts. Nippon Steel also focuses on the development and manufacture o process omission steel and other products that meet future needs for decarbonization and new demand.



PIPES & TUBES

Nippon Steel is a world-leader in the high-end seamless pipes used in oil and gas development and for fossil fuels in coal fired power generation, as well as for carbon capture and storage (CCS), geothermal and biomass power generation, hydrogen stations, and other purposes. We also provide high-quality, high-performance products and services to the automotive, construction, industrial machinery and other industries.



RAILWAY, AUTOMOTIVE & MACHINERY PARTS

Nippon Steel is the only manufacturer of railway steel wheels and axles in Japan. This unit's major products are railway rolling stock components and forged crankshafts for automobiles. The unit has two manufacturing bases for railway wheels and axles, and four bases for crankshafts in the world.



TITANIUM

In addition to titanium's excellent properties such as, lightness, high strength, and extreme corrosion-resistance, etc., Nippon Steel have been utilizing the technologies and infrastructures accumulated in its long history of steelmaking to be a global-leader in titanium products for the fields of industrial machinery/plants, building materials, automobiles and aviation.



STAINLESS STEEL

Nippon Steel Stainless Steel Corporation provides steel customers with a wide range of high-quality stainless steel products that includes steel plates, sheets, bars, and wire rods by leveraging its most advanced technologies in the world. This subsidiary has developed the world's first Sn-added low-interstitial ferritic steel grades, named the "FW (forward) series," and a original duplex

Global Network (As of April 1, 2023)

Bar & Wire Rod NIPPON STEEL Steel Processing (Thailand) Co., Ltd. (NSSPT)

Thai Special Wire Co., Ltd. (TSW)

e & Tube NIPPON STEEL PIPE (THAILAND) CO.,LTD. (NSPT)

SKJ Metal Industries Co., Ltd.

THAI PRECISION PRODUCTS CO. LTD. (TPP)

Sweden		Brunei	
Bar & Wire Rod	Ovako AB	Pipe & Tube	VAM® BRN SDN BHD
	Suzuki Garphyttan AB	Indonesia	_
Finland		Flat Products	PT KRAKATAU NIPPON STEEL SYNERGY (KNSS)
Bar & Wire Rod		D' O T h	PT. PELAT TIMAH NUSANTARA, Tbk. (LATINUSA)
United kingdom	KTS Wire Limited	Pipe & Tube	PT. INDONESIA NIPPON STEEL PIPE (INSP) PT KRAKATAU OSAKA STEEL (KOS)
UAE	K15 Wire Limited	Vietnam	PT KRAKATAU USAKA STEEL (KUS)
	Al Ghurair Iron & Steel L.L.C. (AGIS)	Flat Products	CHINA STEEL AND NIPPON STEEL VIETNAM JOINT STOCK COMPANY (
Saudi Arabia	7 ii Girdi dii ii Girdi Cotobi E.E.O. (ri Gird)		NIPPON STEEL SPIRAL PIPE VIETNAM CO., LTD. (NPV)
	National Pipe Company Limited (NPC)	Pipe & Tube	VIETNAM NIPPON STEEL PIPE CO., LTD. (VNSP)
India		USA	
Flat Products	Jamshedpur Continuous Annealing & Processing Co. Pvt. Ltd. (JCAPCPL)	Flat Products	AM/NS Calvert LLC
Bar & Wire Rod	Sanyo Special Steel Manufacturing India Private Limited (SSMI)		WHEELING-NIPPON STEEL, INC. (WN)
Pipe & Tube	NIPPON STEEL PIPE INDIA PRIVATE LTD. (NSPI)	12.5	NS BlueScope Coated Products (NSBS)
Railway, Automotive & Machinery Parts	SMI Amtek Crankshaft Pvt. Ltd. (SMAC)	Bar & Wire Rod	INDIANA PRECISION FORGE, L.L.C. (IPF)
	ArcelorMittal Nippon Steel India Limited (AM/NS India)		Suzuki Garphyttan Corporation
P.R. China	All of the state o	Pipe & Tube	NIPPON STEEL PIPE AMERICA, INC. (NSPA)
Flat Products	BAOSTEEL-NIPPON STEEL Automotive Steel Sheets Co., Ltd. (BNA)	Machinery Parts	International Crankshaft Inc. (ICI) Standard Steel, LLC (SS)
	WISCO-NIPPON STEEL Tinplate Co., Ltd. (WINSteel)	Mexico	Standard Steel, ELO (SS)
	NIPPON STEEL (NANTONG) METAL SHEET CO.,LTD.	Flat Products	TENIGAL, S.de R.L.de C.V. (TENIGAL)
Bar & Wire Rod	NIPPON STEEL COLD HEADING WIRE (SUZHOU) CO., LTD. (NSCh)	Bar & Wire Rod	Sanyo Special Steel Manufacturing de México, S.A. de C.V. (SMM)
	NINGBO SANYO SPECIAL STEEL PRODUCTS CO., LTD.		Suzuki Garphyttan S.A. de C.V.
	Suzuki-Sumiden Wire Products Guangzhou Co., Ltd.	Pipe & Tube	NIPPON STEEL PIPE MEXICO, S.A.DE C.V. (MNSP)
Discount to	Suzuki Garphyttan (Suzhou) Co., Ltd.	Brazil	
	NIPPON STEEL PIPE GUANGZHOU CO.,LTD. (NSPG) NIPPON STEEL PIPE WUXI CO.,LTD. (NSPW)	Works	Usinas Siderúrgicas de Minas Gerais S.A. (USIMINAS)
		Flat Products	UNIGAL Ltda.
Railway, Automotive & Machinery Parts	HUIZHOU NIPPON STEEL FORGING CO., LTD. (HNSF)		
ASEAN			
Flat Products	NS BlueScope Coated Products (NSBS)		
Thailand			
Flat Products	NS-Siam United Steel Co., Ltd. (NS-SUS)		
Works	G Steel Public Company Limited (GSteel)		
	G J Steel Public Company Limited (GJS)		

Companies within World Steel Association definition of crude steel production statistics (parent company, subsidiaries, and equity method affiliates with over 30% ownership (incl. USIMINAS)) are listed above. In addition, some equity method affiliates less than 30% ownership are included, in either case, Nippon Steel provides semi-finished products to those companies or Nippon Steel sells those company's products.

